To Faculty Council Members: Your critical study of these minutes is requested. If you find errors, please call, send a memorandum, or E-mail immediately to Rita Knoll, ext 1-5693.

NOTE: Final revisions are noted in the following manner: additions underlined; deletions over scored.

MINUTES
Faculty Council Meeting
April 2, 2019 – 4:00 p.m. – Plant Sciences – Room C101

CALL TO ORDER

The Faculty Council meeting was called to order at 4:00 p.m. by Tim Gallagher, Chair.

ANNOUNCEMENTS

1. Next Faculty Council Meeting – May 7, 2019 – Plant Sciences Building – Room C101 – 4:00 p.m.

Gallagher announced that the last Faculty Council meeting of the semester would be held on May 7, 2019 at 4:00 p.m. – Plant Sciences Building, Room C101.

2. Faculty Council Harry Rosenberg Distinguished Service Award nominations due by: Friday, April 5, 2019. Gallagher encourages faculty to think of a good recipient. All of the processes explaining the award were sent out via email on March 25.

3. Executive Committee Meeting Minutes located on FC website – February 19 and 26, 2019 (http://facultycouncil.colostate.edu/faculty-council-meeting-dates-agendas-minutes/)

Gallagher announced that the Executive Committee Meeting Minutes are posted on the FC website.

Gallagher also introduced our guest Professional Registered Parliamentarian for today’s meeting - Donna Thompson.

MINUTES TO BE APPROVED

1. None

UNFINISHED BUSINESS

1. Proposed revisions of Section E.12 Performance Expectations for Tenure, Promotion, and Merit Salary Increases of the Academic Faculty and Administrative Professional Manual – CoRSAF

Gallagher read a statement out of Robert’s Rules of stating that because less than ¼ year has passed, Faculty Council can bring the discussion of Section E.12 back as Unfinished Business.
Marie Legare, Chair, CoRSAF stated that CoRSAF moves for further discussion of Section E.12 as in today’s FC agenda packet. CoRSAF has also addressed several questions since the March FC meeting.

Gallagher: Any discussion on this motion?

Doug Cloud (English): Question on page 65 at the very bottom, which reads--A simple listing of service activities is not sufficient. Who is this statement applied to? What does this mean exactly? Is there more or less detail requested here?

Marie Legare (Chair, CoRSAF): It’s about faculty being responsible for what is put together for department head support—giving an indication of the level of effort as suggested by number of hours, complexity of tasks, etc. It has been suggested to delete this line if a contentious issue.

Mary Meyer (Statistics): Sent a list of proposed amendments to the FC office. She met with a group of people yesterday regarding the proposed amendments.

Gallagher put the amendments on the screen for faculty to see.

Mary Meyer (Statistics): Proposed amending the third indented paragraph on page 65. Strike “In addition, faculty at the Full Professor level are expected to serve on University-wide committees when invited.” Meyer moves that language be stricken in expectation of full professors.


Karen Barrett (HDFS and Chair, CoSS): Strongly agrees. Sounds like it’s a requirement. The faculty members should have a decision of the workload decided on their own.

Gallagher: Are we ready to vote on the motion to amend by striking this sentence?

Unanimously approved by Faculty Council.

Meyer: Second amendment: Moved to strike the word “significant” in the next paragraph, in the sentence starting, “A sustained…..

Antonio Pedros-Gascon (CLA At-Large): Seconded the motion.

Gallagher: The floor is open for discussion of this amendment.

Gallagher: All in favor of the motion to strike the word “significant”.

Unanimously approved by Faculty Council.
Mary Meyer (Statistics): Third amendment. Second paragraph from the bottom, strike the sentence “The faculty member is responsible for taking the initiative in seeking service appropriate to their rank.”

Seconded by Matt Hickey (Chair, CoTL)

Gallagher: The floor is open for discussion.

Joe Cannon (CoB): Who would be responsible then? Is my department responsible? It seems that it’s the faculty that should be responsible.

Doug Cloud (English): Speaks in favor of the motion. Couldn’t we just leave this out? Not striking it completely. The Chair is responsible.

Antonio Pedros-Gascon (CLA At-Large): Supports the motion. My understanding is that service is very personal.

Karen Barrett (HDFS and Chair, CoSS): I also want to speak in favor of the motion. The reason is there may be more than one way to decide what service is needed, but if incumbent upon the faculty member, then this would mean that the faculty member might be dinged in their evaluation for not agreeing with the right amount with the department head.

Dean Hendrickson (CVMBS): We don’t want anyone else to tell us but we don’t want to take responsibility either? This is confusing. We should negotiate with our department head as part of our job. I don’t think it’s a great amendment.

Ross McConnell (CNS): Mentors should be working with faculty since faculty need feedback. You are mischaracterizing the previous amendment. We want to have a voice, not resisting being told what to do.

Margarita Lenk (BOG Representative): Agrees with what previous faculty have said. Given diverse department cultures, couldn’t we just defer to the department code? I believe it is a part of our responsibility.

Marie Legare (Chair, CoRSAF): It’s not in department codes and that’s part of the reason we’re doing this. One of the reasons we put this in there is because Legare’s own department head did not know about admissions and she did. That was CoRSAF’s thought behind it.

Dan Bush (Vice Provost for Faculty Affairs): I would like to make an amendment to the amendment. Service is part of the job, so maybe another wording is that the faculty member is responsible for undertaking service to commensurate with their rank.

Gallagher: Is there a second to make an amendment to the amendment?
The motion was seconded.

Jenny Morse (Chair, CoNTTF): NTTF are serving in ways that might not be seen as appropriate to rank.

Gallagher: This is out of order. An amendment to an amendment cannot be amended. Only the amendment to the amendment, currently on the floor, can be addressed on the floor.

Doug Cloud (English): I speak against the amendment to the amendment since the language Dan Bush indicated is already present.

Margarita Lenk (BOG Representative): I have a question to the amendment to the amendment. Would Jenny Morse’s concern be resolved if the language said appropriate to the contract type and rank?

Gallagher calls for a vote on the amendment to the amendment.

Faculty Council did not approve the amendment to the amendment.

Gallagher: The amendment to the amendment is defeated, so we are back to the original amendment. More discussion on Mary Meyer’s amendment?

Moti Gorin (Philosophy): The interests of people who are retiring are not identical to those that are not. The faculty member is expected to take service that is appropriate to their rank. There are good reasons for having faculty from all levels serving on committees. I have worries about the language “appropriate to the rank.” If I understand the intention, then we should talk about the amount of time and energy people put in, not rank. Each of us has a contract that states how much time in service. If everyone is doing 10%, it’s 10%. It seems ill-conceived.

Provost Miranda: The nature of the service is not just by time but rather that a more senior faculty member would take more leadership.

Moti Gorin (Philosophy): For instance, don’t we want junior faculty members on Faculty Council?

Marie Legare (Chair, CoRSAF): This was stated earlier. There are some from junior ranks who will want to do university service. Full professors tend to not want to do service and need to be encouraged. Junior faculty who want to, can, so this is not exclusionary.

Gallagher calls for the vote for or against the amendment to strike the sentence “The faculty member is responsible for taking the initiative in seeking service appropriate to their rank.” All in favor, raise your hand.
Faculty Council approved the amendment.

Mary Meyer (Statistics): Fourth amendment. Last paragraph, first sentence, substitute “along with” for “similarly.” Meyer stated that “similarly” seems to be safer. Also, everyone Meyer talked to appreciate the effort and intentions of CoRSAF, but they just want to clarify things a little better.

Gallagher: Is there a second for this amendment?

Doug Cloud (English): Seconded the motion.

No discussion.

Gallagher: All in favor?

Faculty Council approved unanimously.

Mary Meyer (Statistics): One minor change in the last paragraph, strike word “simple”. This word is not necessary.

No discussion.

Gallagher: All in favor to amend?

Faculty Council approved unanimously.

Doug Cloud (English): Moved to make a minor amendment to Section E.12.3. Can we change “considerably” to “considerable”?

Antonio Pedros-Gascon (CLA At-Large): Seconded.

Gallagher: All in favor to amend?

Motion passes.

Moti Gorin (Philosophy): I would like to discuss more about the tying of rank to service.

Marie Legare (Chair, CoRSAF): This started approximately 2.5 years ago. A lot of problems for people not getting service at the university (i.e., Mechanical Engineering: associate professor description. Where it says some associate professors might not be advisable to become department heads due to inability to then advance). Was asked by the Chair of FC to give a general guideline. We provided a general guideline for levels and ranks. We did our homework and checked with other universities. This is our rationale.
Gallagher:  More discussion?

Ross McConnell (CNS): How much of this compels and how much of this invites the possibility? The last paragraph on page 66 describes engagement, while the last paragraph of the amendment seems to compel faculty to do certain kinds of service they haven’t done in the past.

Mare Legare (Chair, CoRSAF): We are not here to compel. Legare referred McConnell’s question to Jennifer Martin, Department of Animal Sciences.

Jennifer Martin (Department of Animal Sciences): This would be defined in the department code.

Peter Nelson (Engineering): I sent this to my department. Everyone was very positive.

Ross McConnell (CNS): I am uneasy about taking these expectations in the Manual and putting in the department code. The Manual should say what we are responsible for and not the departments.

Paula Mills (Office of Engagement): CoRSAF invited us to offer comment on Outreach and Engagement. We do not see these as service, rather they are means for accomplishing teaching, research, and service. When appropriate to faculty, goals can be negotiated with the department chair. Section 12.4 echoes what is necessary.

Ross McConnell (CNS): How is this going to be handled? It sounds good in principle but leaves a lot of power in the hands of the department and how people conduct their service.

Marie Legare (Chair, CoRSAF): I would disagree in that it leaves a lot of opportunity for the faculty member.

Gallagher:  More questions?

Moti Gorin (Philosophy): I would like to ask Marie another question, please. When you described the problem as a senior faculty problem. Did you find they were not serving on department committees, or just not serving? Two different problems.

Marie Legare (Chair, CoRSAF): Let’s define what it is as you go farther up the food chain.

Dawn DeTienne (CoB): Is this anecdotal. I wanted to thank Marie. I have come to realize that things are significantly different across campus. I would lean to not defining everything so tightly because it might not work from one college to another. I worry that we get so deep into the heap that we don’t know what’s going on.
Marie Legare (Chair, CoRSAF): “WE” (CoRSAF) try to be as general and umbrella-like as possible. We think, for instance, “How is this going to affect the Libraries?”

Dawn DeTienne (CoB): Refers to one example that she believes is too specific.

Ross McConnell (CNS): This is one of the most important sections of the Manual for faculty rights and evaluations. We only got this four days ago. We didn’t know this was going to be discussed until four days ago. I move to send this back to the committee and talk about our remaining reservations.

Motion seconded Maura Velasquez-Castillo.

Lenk: My concerns are a little different. I find that CSU really values teaching and research, so perhaps those sections should be more detailed.

Gallagher: The only discussion on the floor now is “should this be sent back to the committee?”

Gallagher: Any more discussion returning this back to the committee?

Anton Betten (CNS At-Large): I just had this come through my email four days ago and this seems it is a very important decision. I haven’t had the time to get feedback from my college. I would like more time.

Gallagher: All in favor of sending this back to the committee?

The motion to refer back to the committee did not pass.

Gallagher: Now back to voting on the motion with the amendments.

The motion was approved by Faculty Council with the amendments.

CONSENT AGENDA

1. UCC meeting minutes – February 22, 2019; March 1, 8, and 15, 2019

   Brad Goetz moved for approval of the Consent Agenda.

   The Consent Agenda was unanimously approved.

ACTION ITEMS

1. New Degree: Professional Science Master’s in Biomanufacturing and Biotechnology, to be established effective
**Fall 2019** in the Department of Chemical and Biological Engineering, Walter Scott, Jr. College of Engineering – UCC

Brad Goetz spoke to the New Degree.

Gallagher: The floor is now open for discussion.

There was no discussion.

Gallagher: All in favor of approving the new degree?

Faculty Council unanimously approved.

**REPORTS TO BE RECEIVED**

1. President – Tony Frank

Frank reported on the following:

The long bill was passed by the Senate. One amendment would add $106 million to transportation. Not clarified where this money would come from. This could have an impact on higher education. What’s not clear is if this amendment results in cuts whether it would be possible to go back to the tuition authority question. This is a new wrinkle we haven’t seen before this last in the budget process.

OSPM has moved up the cycle for when the State gets budget information. This makes the planning more interesting. We’re currently asked to plan for two scenarios-- a 2% budget increase and a 5% budget decrease. One thing that’s interesting about the two scenarios is that they don’t match budgetary projections but seem instead to be scenario planning instead. If there is a 5% reduction, then is the higher education funding model still intact--would tuition authority be granted? This would be hard on students. There is also a discussion of a 5% reduction in all funds—including cash funds. The analogy is 5% few fishing licenses sold next year. For us that 5% reduction would be decrease in enrollment, tuition, etc., which would have a drastic effect. This is not driven by budgetary projections so there seems to be a lack of understanding among new OSPB officials at the State level. DHE is going back to OSPB to get clarifications. There doesn’t seem to be anything driving these formulations so there will be opportunities to weigh in on the budget.

“Things that seem too bad to be true, usually aren’t.” (quote from President Frank’s father!)

Frank discussed the new president. The search committee reviewed 80 applications, interviewed 11, referred 3 to the Board, the Board named Joyce McConnell. The mandatory two-week waiting period for a sole finalist has passed and so they have now entered into contract negotiations with her. Frank provided her credentials and mentioned
a genuine sense of loss at her leaving from West Virginia based on her commitment to shared governance, which is something we value too.

Frank says thank you. Unless something goes tragically wrong, this will be my last time before you. So for the last few decades, I have worked with you and want to say thank you.

Margarita Lenk (BOG Representative): I want to say thank you from all of us.

Faculty Council applause.

Margarita Lenk (BOG Representative): Would a 5% reduction put us into enterprise?

Frank: We are already there.

Cini Brown (Ag Sciences): What are the implications?

Frank: Worrying about this scenario won’t keep me up at night, I think it’s a fundamental misunderstanding.

Antonio Pedros-Gascon (CLA At-Large): Will we have a Chancellor? Or will the roles be joined again?

Frank: Yes, we will have a Chancellor, and that is me.

Dawn DeTienne (CoB): How much of the State budget is constrained after all the designated funds?

Frank: Over the last decade, there have been a Byzantine set of exceptions. It’s difficult with all of the exceptions that have been found to know how intact the formula really is. For instance, K-12 funding stipulation amendment is a case in point. This makes it hard for most of us to understand what is really going on. There’s a learning curve every time there’s a change in leadership. Colorado budgeting is complicated.

Karen Barrett (HDFS and Chair, CoSS): Has there been an effort to talk to the Governor about getting rid of Tabor?

Frank: Yes. The House has introduced a bill that would de-Bruce the entire state. He is not sure exactly where that stands right now. The problem, from my nonpolitical science opinion, is that there was a time in the past decade when you would have had support for that as people crossed over political lines. That kind of crossing over does not exist now. Social impact issues show the full fracture so Frank doubts the Democrats will get much
support from Republicans for this effort. Frank imagines our Board will take a position on this and then he will be able to state his opinion on behalf of the Board.

Frank’s report was received.

2. Provost/Executive Vice President – Rick Miranda

Miranda reported on the following:

Gallagher placed a proposed budget spreadsheet, prepared by Miranda, on the overhead for faculty to view.

There were 95 Tenure cases and Miranda has made all of his recommendations to the President. Has sent out letters informing the candidates of his recommendation.

Back to spreadsheet: New resources at the top of the budget, expenses at the bottom. Close to the final budget for the Board. This will go to the Board at the end of the month.

Tuition impacted by rate and enrollment. We had enrollment growth this year and didn’t budget for that so put that into next year’s budget. The State insists on 0% tuition rate increase for in-state but allowable increase to out of state. $21 million additional tuition revenue. State funding is $18 million and that’s pretty good, the best he’s seen. This is a significant increase. Estimating about $6 million more in indirect costs. Research expenditures have increased over the last several years. Add tuition to F&A and you get a $41 million increase.

Financial aid budgeting for an increase of over 6%. $6.7 million. Is this revenue or expense. It’s subtracted, then distributed to the other categories of expenses--the largest is compensation. Total compensation for faculty and staff will go up $19.5 million. Differential tuition, DVM, variety of revenue sharing programs. Academic incentive programs. Utility bills—when this goes up, it goes up. When we bring new buildings on line, we have to heat them and operate and maintain them. So that adds up to $5 million.

Quality enhancements are things that emerge from campus units by request. In addition, there are multiyear strategic investments that are more Presidential-level decisions, and include things like the VPR’s request for an enhanced research commitment, which was recommended several years ago. The Student Success Initiative is another one.

They want to leave a little extra for the new president.

Antonio Pedros-Gascon (CLA At-Large): Have you allocated money for promotions and professional development of NTTF?
Miranda: I expect that most of the NTTF promotions will occur next year and then staged over the next few years, depending on how the departments phase in the promotions.

Margarita Lenk (BOG Representative): What’s the worst case scenario in light of what President Frank told us about possibilities?

Miranda: Our level of risk is $2-3 million, not the whole $18 million.

Michael Pante (CLA): Are any of the salary adjustments in the CLA? Anthropology?

Miranda: I think we’re doing Anthropology this year.

Miranda: On shorter items, if no more questions on the budget, we have approved some of the new program proposals. The Council of Deans heard eight new program proposals. All were approved at that level and we are seeing some of them now.

The new Dean of CHHS has not been chosen yet. I would like to consult with President McConnell on Friday. We will move to a decision later this week.

Gallagher: Any more questions for the Provost? There were none.

Miranda’s report was received.

2. Faculty Council Chair – Tim Gallagher

Gallagher reported on the following:

Working over the summer months regarding the UGO survey. As you know, this year a new survey instrument was used. There was a question in the survey—“If you did not interact with the UGO, did you want to or chose not to?” We received a large number of yes responses. A number of survey answers had to do with HR, OEO, and the Ombuds office. Gallagher has been communicating with the Provost and will get together with those people who handle grievances. Something will be put out for the whole campus to decipher where you go to handle a grievance.

Gallagher had the privilege to meet President McConnell. He has requested that Faculty Council be among the first entities to get the President for the September Faculty Council meeting.

Gallagher’s report was received.

3. Board of Governors Faculty Representative – Margarita Lenk

No report.
Lenk talked about the UGO survey and thanked Linda Meyer, Libraries, for her role in creating the new survey.

Likes the idea of the Table since there are many comments in the responses to the UGO survey that reflect questions about climate. The Executive Committee wants to share this information with other offices. The main thing that the survey did was to invite feedback on the UGO and was provided by someone other than the UGO’s own report.

Lenk has probed faculty interested in E-Sports as a minor. What is this industry about? It’s more than a trillion dollar industry. It can involve all parts of the curriculum. Lenk is the advisor for the sport. The Mountain West now competes in E-Sports. The limits of E-Sports is unknown. The other thing that emerged from this report is the range of things, in terms of career, that might be available in the realm of augmented reality. If you or others are interested and have expertise, please contact the committee through Margarita.

Lenk thanks Faculty Council for the opportunity to be the representative to the Board of Governors. She stated that the Board has recognized her consistent and effective preparation, research, and participation throughout her term as Board Representative. Lenk also reports better metrics on student success now. If you have any other questions, or if you’d like meet to discuss her insights, then just let her know and she’d be happy to chat.

The Faculty Council thanks Lenk for her service. Applause.

Gallagher recognized Antonio Pedros-Gascon (CLA At-Large): Speaks to expectations sent via e-mail on March 15 about Code changes.

Dan Bush (Vice Provost for Faculty Affairs): The requirements that emerged from last year’s Manual changes were a heavy lift for some units. First step: Move people into appropriate ranks, then what are the processes for promotion, and done by whom? These need to be done by next year. Overall, wants units to proceed thoughtfully. Variation across campus in terms of how far along. Next step: Codify how NTTF will interact, will they vote, etc.

DISCUSSION

Gallagher adjourned the meeting at 5:43 p.m.

Tim Gallagher, Chair
Sue Doe, Vice Chair
Rita Knoll, Executive Assistant to Faculty Council
**ATTENDANCE**

**BOLD INDICATES PRESENT AT MEETING**

**UNDERLINE INDICATES ABSENT AT MEETING**

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<td>Stephanie Clemons</td>
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<td>Maura Velazquez-Castillo</td>
<td>College-at-Large</td>
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<tr>
<td>Natural Resources</td>
<td>Monique Rocca</td>
<td>Ecosystem Science and Sustainability</td>
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<td></td>
<td>David Koons</td>
<td>Fish, Wildlife, &amp; Conservation Biology</td>
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<td>Chad Hoffman</td>
<td>Forest and Rangeland Stewardship</td>
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<td>Bill Sanford</td>
<td>Geosciences</td>
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<td>Tara Teel</td>
<td>HDNR in Warner College</td>
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<td>Natural Sciences</td>
<td>Jennifer Nyborg</td>
<td>Biochemistry and Molecular Biology</td>
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<td>Melinda Smith</td>
<td>Biology</td>
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<td>George Barisas (excused)</td>
<td>Chemistry</td>
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<td>Ross McConnell</td>
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<td>Yongcheng Zhou</td>
<td>Mathematics</td>
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<td>Dylan Yost</td>
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<td>Silvia Canetto</td>
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<td>Mary Meyer</td>
<td>Statistics</td>
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<td>Chuck Anderson</td>
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<td>Anton Betten</td>
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<td></td>
<td>Brad Conner</td>
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<td>Alan Van Orden</td>
<td>College-at-Large</td>
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Veterinary Medicine & Biomedical Sciences
DN Rao Veeramachaneni  Biomedical Sciences  2019
Dean Hendrickson  Clinical Sciences  2019
Elizabeth Ryan  Environmental & Radiological Health Sciences  2020
Tony Schountz  Microbiology, Immunology and Pathology  2021
Noreen Reist  College-at-Large  2020
Jennifer Peel  College-at-Large  2020
William Black  College-at-Large  2020
Marie Legare  College-at-Large  2019
Anne Avery  College-at-Large  2019
Tod Clapp  College-at-Large  2019
Dawn Duval  College-at-Large  2019
TBD  College-at-Large  2018
Gerrit (Jerry) Bouma  College-at-Large  2021

University Libraries
Linda Meyer  Libraries  2019

Ex Officio Voting Members
Timothy Gallagher  Chair, Faculty Council/Executive Committee  2018
Sue Doe  Vice Chair, Faculty Council  2018
Margarita Lenk  BOG Faculty Representative  2018
Don Estep, Chair  Committee on Faculty Governance  2019
Todd Donavan, Chair  Committee on Intercollegiate Athletics  2017
Jerry Magloughlin, Chair  Committee on Libraries  2019
Jenny Morse, Chair  Committee on Non-Tenure Track Faculty  2020
Marie Legare, Chair  Committee on Responsibilities & Standing of Academic Faculty  2018
Donald Samelson, Chair  Committee on Scholarship, Research and Graduate Education  2019
Karen Barrett, Chair  Committee on Scholastic Standards  2019
Joseph DiVerdi, Chair  Committee on Strategic and Financial Planning  2019
Matt Hickey, Chair  Committee on Teaching and Learning  2019
Mo Salman, Chair  Committee on University Programs  2018
Bradley Goetz, Chair  University Curriculum Committee  2018
Susan (Suellen) Melzer  Committee on Non-Tenure Track Faculty  2021
Denise Apodaca  Committee on Non-Tenure Track Faculty  2021
Christine Pawliuk  Committee on Non-Tenure Track Faculty  2019
Ashley Harvey  Committee on Non-Tenure Track Faculty  2019

(substituting for Patty Stutz-Tanenbaum)
Daniel Baker  Committee on Non-Tenure Track Faculty  2020
Leslie Stone-Roy  Committee on Non-Tenure Track Faculty  2019
Mary Van Buren  Committee on Non-Tenure Track Faculty  2020
Steve Benoit  Committee on Non-Tenure Track Faculty  2019
Natalie Ooi  Committee on Non-Tenure Track Faculty  2019
**Ex-Officio Non-Voting Members**

- Anthony Frank: President
- Rick Miranda: Provost/Executive Vice President
- Brett Anderson: Special Advisor to the President
- Kim Tobin: Vice President for Advancement
- Mary Ontiveros: Vice President for Diversity
- Louis Swanson: Vice Provost for Engagement/Director of Extension
- Leslie Taylor: Vice President for Enrollment and Access
- Dan Bush: Vice Provost for Faculty Affairs
- Patrick Burns: Vice President for Information Technology/Dean Libraries
- Jim Cooney: Vice Provost for International Affairs
- Pam Jackson: Interim Vice President for External Relations
- Alan Rudolph: Vice President for Research
- Blanche M. Hughes: Vice President for Student Affairs
- Kelly Long: Vice Provost for Undergraduate Affairs
- Lynn Johnson: Vice President for University Operations
- Ajay Menon: Dean, College of Agricultural Sciences
- Jeff McCubbin: Dean, College of Health and Human Sciences
- Beth Walker: Dean, College of Business
- David McLean: Dean, College of Engineering
- Mary Stromberger: Dean, Graduate School
- Ben Withers: Dean, College of Liberal Arts
- Jan Nerger: Dean, College of Natural Sciences
- Mark Stetter: Dean, College of Vet. Medicine & Biomedical Sciences
- John Hayes: Dean, Warner College of Natural Resources
- Shannon Wagner: Chair, Administrative Professional Council