

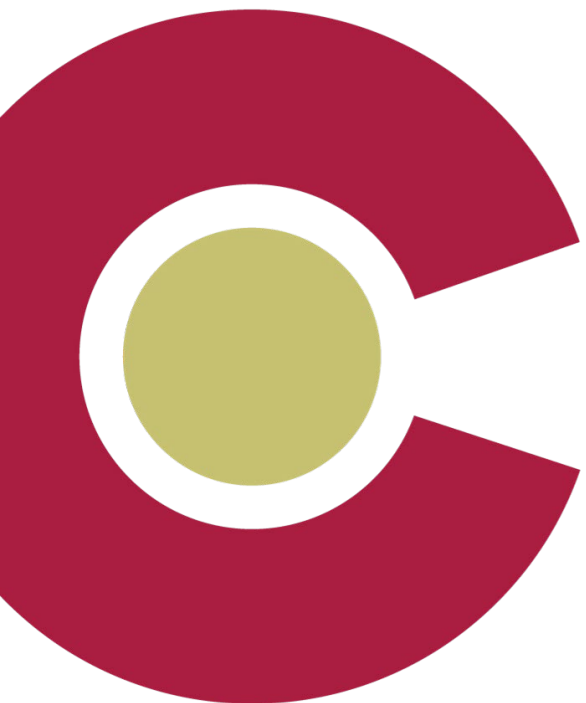
**BOARD OF GOVERNORS OF THE
COLORADO STATE UNIVERSITY SYSTEM
AUDIT and FINANCE COMMITTEE MEETING AGENDA
December 2024**

Audit Committee

1. Internal Auditing Dashboard and Status of FY 2024-2025 Audit Plan
2. Review of Audit Reports Issued
3. Past Due Audit Recommendations

Finance Committee

4. State Budget Update
5. FY25 Quarterly Financials
6. Campus Budget Scenarios, Enrollment Update and Tuition Discussion – FY25 and FY26
7. CSU System Treasury Update
8. Approval of Annual CSU Strata (CSURF) Capital Lease Annual Line of Credit Renewal
9. Approval CSU Global Line of Credit
10. Approval of Plan of Finance Colorado State Forest Service Nursery Renovations



Internal Audit












FY25 Status Reports

- IA Key Performance Metrics Dashboard
- Audits Completed
- Audits in Progress
- Remaining Audits
- Audit Report Dashboard

FY25 CSUSIA DASHBOARD

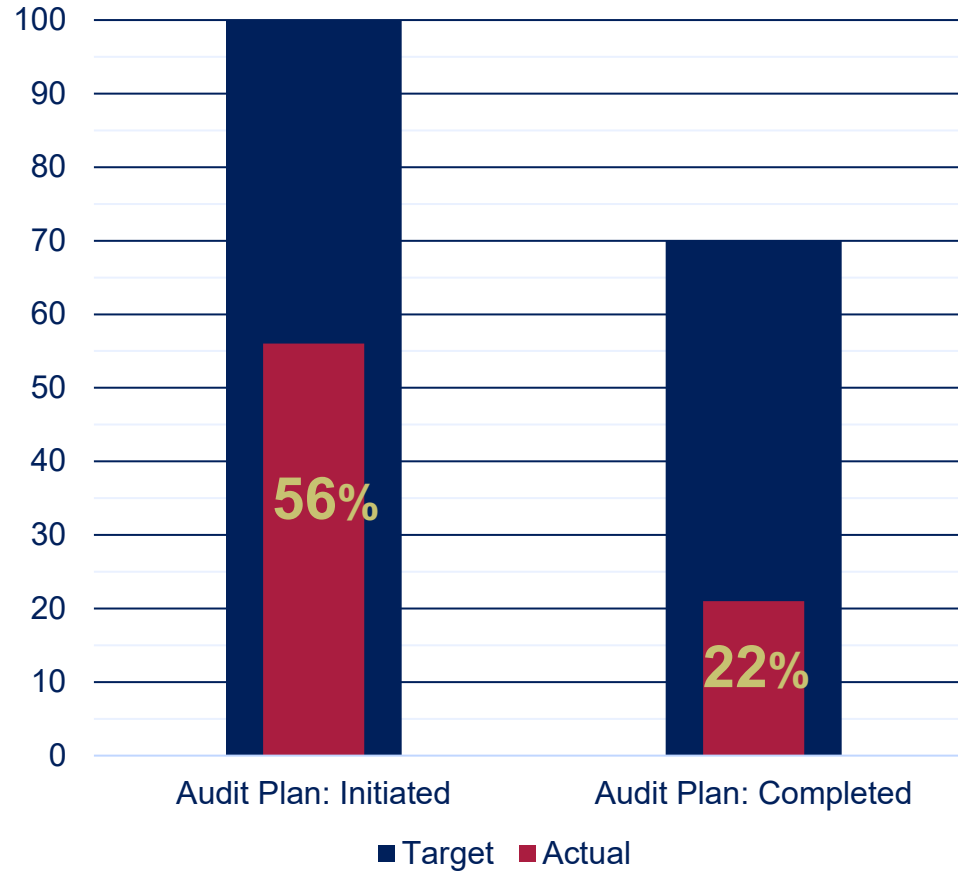
Key Risks Addressed in Audit Plan

-  Compliance with External Regulations
-  Facilities and Utilities
-  Policies and Procedures (Adequacy & Awareness)
-  Financial Sustainability
-  IT Leadership and Governance
-  Information Security
-  Financial Reporting

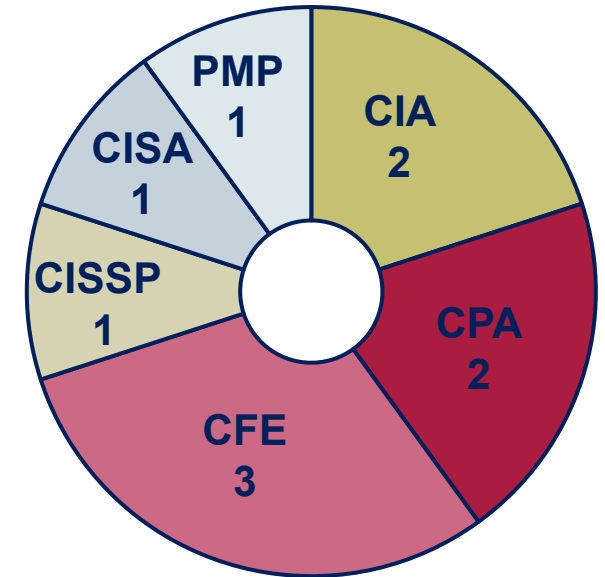
Actual vs. Target:

Audit Plan Initiated: **Target: 100%**

Audit Plan Completed: **Target: 70%**



Staff Certifications (within 4 years of hire)



100%



Audits Completed

Institution	Audit Area	Status
CSUP	Cash Controls Audit	Report 25-01
CSUP	ATTORNEY-CLIENT PRIVILEGED Campus Safety Review	Report 25-02
CSUP	Student Fees Audit	Report 25-03
CSU	Athletics Audit	Report 25-04
CSU	ATTORNEY-CLIENT PRIVILEGED Campus Safety Review	Report 25-05
CSUP	Accounts Payable Audit	Report 25-06

Audits in Progress

Institution	Audit Area	JUL	AUG	SEPT	OCT	NOV	DEC	
CSU	Account Management & Deprovisioning Audit <i>(From FY 2024)</i>	Yellow					Red	White
CSU	College of Engineering Transition Audit	White	Green	Yellow			Red	
CSU	College of Natural Sciences Audit	Green	Yellow			Red	White	
CSU	Active Directory Audit	Green			Yellow		Red	
CSUP	Vision 2028 Performance Audit	White	White	White	Green	Yellow		
CSU	Continuous Auditing: Financial Fraud Risk Development	Ongoing						
CSU, CSUP	Continuous Auditing: Ongoing Evaluation	Ongoing						
ALL	Hotline Investigations/Special Projects	As Needed						
ALL	Management Requests/Informal Consultations	As Needed						
ALL	Audit Follow-Up	Ongoing						

Remaining Audits

Institution	Audit Area	JUL	AUG	SEPT	OCT	NOV	DEC
CSU	General Operations (22) Accounts Audit						
CSU Global	Third-Party Engagement and Change Management Audit						
CSU	Contracting Services Audit						
CSU Pueblo	Office of Research and Sponsored Programs Audit						
CSU	Unrelated Business Income Audit						
CSU	Facilities Transition Audit						
CSU Pueblo	Purchasing Audit						
CSU Pueblo	Title IX Controls Audit (Deferred from FY24)						
ALL	Risk Assessment						
CSU	Internet of Things (IoT) Audit	<i>Deferred due to Cyber Alignment Initiative</i>					
CSU	Data Center Audit	<i>Deferred due to Cyber Alignment Initiative</i>					

Audit Report Dashboard

Issues Summary by Audit and Risk Level:

Audit #:	Audit Title:	Critical Risk:	High Risk:	Medium Risk:	Low Risk:	Total:
25-06	CSU Pueblo Accounts Payable Audit	0	0	5	3	8

Critical Risk Issues: None
 High Risk Issues: None

Risk Rating	Risk Definition
Critical	Critical priority - severe impact to the reputation of the institution or achievement of its goals and objectives is highly likely. Urgent action should be taken.
High	High priority - high likelihood and/or considerable negative impact to institutional or unit goals and objectives. Timely action should be taken.
Medium	Medium priority - moderate impact and/or likelihood to unit goals and objectives. Action should be taken.
Low	Low priority - minimal adverse impact and/or minimal likelihood of impact to unit goals and objectives. Action should be taken as resources permit.





Executive Summary

Report

25-06 CSU Pueblo Accounts Payable Audit
September 24, 2024

Background and Scope

CSU Pueblo Accounts Payable (AP) department oversees various processes through the Quali Financial System (KFS) including payment processes, travel documents, disbursement vouchers and other accounting functions. The scope of the audit was for the period of July 1, 2022, through December 31, 2023.

Objectives and Conclusions

Objectives:	Conclusions:
1) Evaluate internal controls over vendor process.	We noted the internal controls for the vendor process are generally adequate; we made one recommendation.
2) Evaluate internal controls over accounts payable processes.	Accounts payable processes were generally adequate; we made one recommendation.
3) Evaluate internal controls over select university policies.	The internal controls over select university policies were generally adequate; we made three recommendations.

Audit Observations and Risk Level

Issue/Opportunity:	Risk Impact:	Risk Level:	Mgt. Response (abbreviated for brevity):
1) The ACH process is lengthy and creates challenges with paying vendors. There is a lack of communication during set up process that contributes to delays.	The risk of loss or theft of checks can occur if the processes are not completed in a timely manner.	Medium	Agree. The CSU Accounts Payable Manager will review the current ACH set up process and address timely communication between CSU Fort Collins and CSU Pueblo. Target date: December 31, 2024
2) Purchasing manuals and AP policies are not aligned, and payments are not processed through the correct method of payment. The review of the documents for compliance with policies is inadequate.	Incorrect use of payment methods, lack of formal agreements with the vendors on purchase orders, and noncompliance with policies create financial risk for the university.	Medium	Agree. Accounts Payable Management and Purchasing will review and align the purchasing manuals and policies. The updated policies will be posted on the website and provide training to campus ensuring AP management and campus is compliant with policies. Target date: May 30, 2025
3) The AP manager does not have explicit authority over the enforcement of university policies.	There is a financial and insurance risk when approving documents that are not allowable or missing supporting documentation.	Medium	Agree. The CSU Pueblo Executive Director of the Office of Financial management will support the Accounts Payable area in their uniform enforcement of AP policies providing education and training within different stakeholder groups. Target Date: May 30, 2025





4) Travel reimbursements are not in compliance with FPI 5-1.	This can cause a financial risk when approving unallowable expenses and/or not reviewing for supporting documentation.	Medium	Agree. Accounts Payable is in the process of reviewing all travel fiscal rules to ensure compliance. Policies will be posted on the AP and travel websites. Target date: May 30, 2025
5) There is no written policy for the service billing process for travel clearing accounts. The clearing account is not zeroed out timely.	This creates financial risk as department reports will be understated for expenses and can lead to accumulating balances in the clearing account.	Medium	Agree. Accounts Payable is in the process of writing a formal process and procedure. This will also be communicated to campus. Target date: January 20, 2025
6) Several low-risk items were informally brought to management's attention. No response is necessary.	Risk demonstrates low impact, and likelihood is manageable by the organization.	Low	No response is necessary.

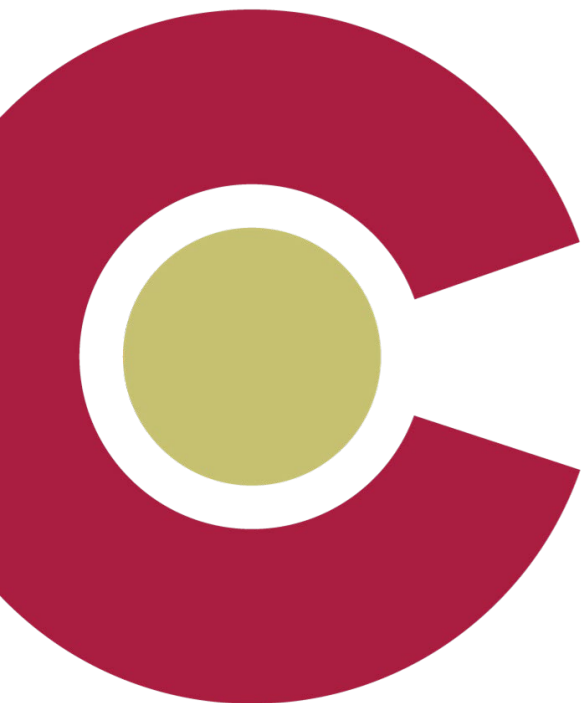
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All Overdue Recommendations

Audit #	Audit Name	Inst.	Rec #	Risk Ranking	Recommendation	Audit Report Response	Dept.	Target Completion Date	Revised Target Completion Date
25-03	CSU Pueblo Student Fees Audit	CSU P	8	Medium	The Provost should review the existing course and program fees to ensure they are classified properly and reclassify any fees which need reclassification.	Agree. The fee definitions are listed in the Institutional Fee Plan; therefore, the Office of the Provost will work with the Office of Financial Management to revise definitions for approval by the Board of Governors...	Office of the Provost	10/1/2024	4/1/2025
25-03	CSU Pueblo Student Fees Audit	CSU P	4	Medium	The Chief Financial Officer should document the exceptions to the mandatory fee policy and publish these on the tuition and fees page for CSU Pueblo.	Agree. A statement will be added to the Student Fees page on the website that outlines the exceptions to the mandatory fee assessment.	Office of Financial Management	9/1/2024	10/31/2024
24-12	CONFIDENTIAL CSU and CSUP Data Incident Resilience and Recovery Audit	CSU System	4	High	CONFIDENTIAL	CONFIDENTIAL	DoIT	10/31/2024	12/31/2024
24-12	CONFIDENTIAL CSU and CSUP Data Incident Resilience and Recovery Audit	CSU System	1	Critical	CONFIDENTIAL	CONFIDENTIAL	DoIT	10/31/2024	03/31/2025

Audit #	Audit Name	Inst.	Rec #	Risk Ranking	Recommendation	Audit Report Response	Dept.	Target Completion Date	Revised Target Completion Date
23-02	CSU Facilities Management Recharge Accounts	CSU	1		We recommend the Associate Vice President for Facilities Management consider charging actual costs for RCS project management and internal RCS work...	Agree to complete a feasibility study. Facilities uses fixed cost pricing across a variety of departments, so the study will encompass the entire business unit...	Facilities	12/31/2023	12/31/2024
22-14	CSU Conflict of Interest	CSU	2		The President should ensure University policies and manuals related to conflicts of interest are updated, taking the following into consideration...	Agree. The COIC Committee is currently working on draft policies for Conflicts of Interest, Conflicts of Commitment, and Institutional Conflicts of Interest that will cover all employees at CSU, include international engagement reporting, outline procedure	Office of the President	10/31/2024	12/31/2024
21-16	Institutional Research Audit	CSU P	2		The Information Security Manager at CSU-Pueblo should adopt a data security policy.	Agree. Though it is agreed that there is a need for a data security policy, discussions have begun regarding efforts to establish a data security policy that will cover all CSU System member institutions...	IR	10/31/2021	6/30/2025



Finance Committee



State Budget Update

Verbal Update



FY25 Q1 Financials



Colorado State University System
Financial Statement Highlights
FY 24-25, 1st Quarter

BACKGROUND:

Statements Included:

1. CSU System, **GAAP Financial Statements**, Statement of Revenues, Expenses and Changes in Net Position
2. CSU System, **Excluding Pension/OPEB Adjustment**, Statement of Revenues, Expenses and Changes in Net Position
3. **CSU**, Excluding Pension/OPEB Adjustment, Statement of Revenues, Expenses and Changes in Net Position
4. **CSU Board of Governors**, Excluding Pension/OPEB Adjustment, Statement of Revenues, Expenses and Changes in Net Position
5. **CSU Global**, Excluding Pension/OPEB Adjustment, Statement of Revenues, Expenses and Changes in Net Position
6. **CSU Pueblo**, Excluding Pension/OPEB Adjustment, Statement of Revenues, Expenses and Changes in Net Position

Data included within each Statement:

1. Actual result of operations for prior two (2) fiscal years,
2. Current Fiscal Year Original Budget,
3. Current Fiscal Year YTD Budget for Quarter
4. Current Fiscal Year TTD Actual for Quarter
5. Dollar (\$) and Percent (%) Variances

HIGHLIGHTS – Notable Variances – Quarter TD Budget vs Actual:

CSU System, **Excluding Pension/OPEB Adjustment**, Statement of Revenues, Expenses and Changes in Net Position

•

CSU, Excluding Pension/OPEB Adjustment, Statement of Revenues, Expenses and Changes in Net Position

- Student Tuition and Fees of \$284.1 million in Q1 of FY25 is an \$9.1 million increase over the same quarter in FY24
- State Fee for Service revenue will increase by \$10.7 million in FY25 to \$159.8 million from \$149.1 million in FY24
- Grants and Contracts revenue increased \$25.3 million over Q1 last year primarily due to increases in federal grants and contracts, as well as state financial aid
- State capital contributions received in Q1 of FY24 included \$1.1 million for the Clark Revitalization Project, \$1.0 million for the Upgrade Network Hardware project, and \$622 thousand for the Foothills Underground Electric Upgrade

CSU Global, Excluding Pension/OPEB Adjustment, Statement of Revenues, Expenses and Changes in Net Position

- YTD operating revenues in Q1 of FY25 were \$19.4M versus budgeted revenues of \$19.3M due to higher than budgeted consortium revenue and instructional fees
- YTD operating expenses in Q1 of FY25 were \$22.0M versus budgeted expenses of \$22.3M due to cost savings from open positions and reduction in overall costs, including in outside professional services
- As a result, YTD operating income (loss) in Q1 of FY25 was (\$2.6M) compared to budgeted operating income (loss) of (\$3.0M)

CSU Pueblo, Excluding Pension/OPEB Adjustment, Statement of Revenues, Expenses and Changes in Net Position

- Due to a proposed structural deficit in FY25, some of our auxiliary units are expected to incur losses. Revenue generating master request (RF) for proposals are being prepared and any funds generated from the RFP will be used to offset losses

Colorado State University System

GAAP Financial Statements

Statement of Revenues, Expenses and Changes in Net Position Three Year Trend

	FY 2023 Actual	FY 2024 Actual	FY 2025 Original Budget	FY 2025 YTD Budget Q1	FY 2025 Q1	\$ Variance	% Variance
Operating revenues							
Student tuition and fees	\$ 589,250,169	627,734,505	651,585,759	315,774,609	316,978,854	1,204,245	0.4%
State fee for service revenue	153,790,796	169,837,130	189,044,080	47,691,020	47,732,566	41,546	-
Grants and contracts	438,534,043	496,195,864	530,339,272	123,612,164	125,685,352	2,073,188	1.7%
Sales and services of educational activities	52,019,683	58,707,049	62,625,574	15,568,885	15,716,055	147,170	0.9%
Auxiliary enterprises	218,496,832	226,237,004	237,579,895	88,158,732	88,626,608	467,876	0.5%
Other operating revenue	17,560,972	17,993,056	18,133,258	2,318,728	2,074,215	(244,513)	-10.5%
Total operating revenues	1,469,652,495	1,596,704,608	1,689,307,838	593,124,138	596,813,649	3,689,511	0.6%
Operating expenses							
Instruction	422,216,997	440,954,872	461,564,281	92,104,340	91,834,313	270,027	0.3%
Research	274,158,616	293,951,560	312,678,378	71,724,074	71,335,393	388,681	0.5%
Public service	190,392,459	211,955,350	228,683,711	48,549,580	47,800,250	749,330	1.5%
Academic support	145,915,176	137,536,438	146,018,899	40,382,877	40,229,087	153,790	0.4%
Student services	77,272,066	81,151,944	92,306,852	22,207,788	21,779,703	428,085	1.9%
Institutional support	118,428,198	109,458,770	114,318,338	29,852,665	30,019,284	(166,618)	-0.6%
Operation and maintenance of plant	122,732,373	120,570,401	127,961,643	29,965,352	29,686,175	279,177	0.9%
Scholarships and fellowships	41,836,359	55,201,234	60,723,064	20,307,121	20,921,614	(614,493)	-3.0%
Auxiliary enterprises	190,195,830	206,807,346	216,449,377	49,622,527	49,497,336	125,191	0.3%
Depreciation	128,107,490	132,973,434	137,481,473	32,816,010	33,281,629	(465,619)	-1.4%
Total operating expenses	1,711,255,563	1,790,561,347	1,898,186,016	437,532,334	436,384,782	1,147,552	0.3%
Operating Income (Loss)	(241,603,067)	(193,856,740)	(208,878,178)	155,591,804	160,428,868	4,837,063	3.1%
Non-operating revenues (expenses)							
State appropriations	19,249,912	22,354,760	15,718,026	-	-	-	-
Gifts	83,290,951	75,850,407	77,032,122	21,280,125	21,279,861	(264)	0.0%
Investment income	18,699,122	27,599,526	5,160,000	5,043,201	5,197,896	154,695	3.1%
Unrealized gain (loss) on investments	23,784,903	(17,663,072)	53,224,861	14,905,899	16,775,984	1,870,085	12.5%
Realized gain (loss) on investments	10,000,000	53,551,722	16,050,000	-	-	-	-
Interest expense on capital debt	(65,701,766)	(51,076,428)	(52,420,212)	(12,475,781)	(12,489,728)	(13,947)	-
Federal nonoperating grants and contracts	44,004,122	49,437,515	51,498,341	24,175,232	25,029,432	854,200	3.5%
State support for PERA pension	9,652,649	794,660	2,016,536	-	-	-	-
Other nonoperating revenues (expenses)	17,433,899	43,767,855	24,726,195	5,671,000	5,737,515	66,515	1.2%
Net nonoperating revenues	160,413,792	204,616,946	193,005,871	58,599,676	61,530,960	2,931,284	5.0%
Income (Loss) Before other revenues	(81,189,276)	10,760,206	(15,872,308)	214,191,480	221,959,827	7,768,347	3.6%
Other revenues (expenses)							
Student facility fees	14,259,975	14,591,998	14,909,677	7,629,044	7,630,011	967	-
State capital contributions	23,321,607	18,623,411	65,725,353	4,061,000	4,064,110	3,110	-
Capital grants	13,654,319	23,956,578	14,708,475	3,544,667	3,544,706	39	-
Capital gifts	12,444,984	6,395,175	6,643,026	183,000	182,900	(100)	-0.1%
Payments (to)/from governing boards or other institutions	15,505,901	1,232,667	390,473	58,413	680,706	622,293	1065.3%
Reserve transfers within the CSU System	-	-	-	-	-	-	-
System transfers for scoop and toss bond payments	-	-	-	-	-	-	-
Additions to permanent endowments	1,020,895	925,057	1,094,741	-	-	-	-
Total other revenues	80,207,681	65,724,887	103,471,745	15,476,124	16,102,433	626,309	4.0%
Increase (decrease) in net position	\$ (981,595)	76,485,093	87,599,437	229,667,604	238,062,261	8,394,657	3.7%

Colorado State University System							
Excluding Pension/OPEB Adjustment							
Statement of Revenues, Expenses and Changes in Net Position							
Three Year Trend							
	FY 2023 Actual	FY 2024 Actual	FY 2025 Original Budget	FY 2025 YTD Budget Q1	FY 2025 Q1	\$ Variance	% Variance
Operating revenues							
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State fee for service revenue	153,790,796	169,837,130	189,044,080	47,691,020	47,732,566	41,546	-
Grants and contracts	438,534,043	496,195,864	530,339,272	123,612,164	125,685,352	2,073,188	1.7%
Sales and services of educational activities	52,019,683	58,707,049	62,625,574	15,568,885	15,716,055	147,170	0.9%
Auxiliary enterprises	218,496,832	226,237,004	237,579,895	88,158,732	88,626,608	467,876	0.5%
Other operating revenue	17,560,972	17,993,056	18,133,258	2,318,728	2,074,215	(244,513)	-10.5%
Total operating revenues	1,469,652,495	1,596,704,608	1,689,307,838	593,124,138	596,813,649	3,689,511	0.6%
Operating expenses							
Instruction	406,451,678	449,549,000	461,564,281	92,104,340	91,834,313	270,027	0.3%
Research	267,249,100	298,606,996	312,678,378	71,724,074	71,335,393	388,681	0.5%
Public service	187,428,830	213,997,965	228,683,711	48,549,580	47,800,250	749,330	1.5%
Academic support	141,536,660	140,632,280	146,018,899	40,382,877	40,229,087	153,790	0.4%
Student services	76,195,820	82,606,222	92,306,852	22,207,788	21,779,703	428,085	1.9%
Institutional support	109,908,337	113,387,301	114,318,338	29,852,665	30,019,284	(166,618)	-0.6%
Operation and maintenance of plant	122,415,276	124,760,882	127,961,643	29,965,352	29,686,175	279,177	0.9%
Scholarships and fellowships	41,758,140	55,234,184	60,723,064	20,307,121	20,921,614	(614,493)	-3.0%
Auxiliary enterprises	187,433,583	211,648,819	216,449,377	49,622,527	49,497,336	125,191	0.3%
Depreciation	128,107,490	132,973,434	137,481,473	32,816,010	33,281,629	(465,619)	-1.4%
Total operating expenses	1,668,484,914	1,823,397,084	1,898,186,016	437,532,334	436,384,782	1,147,552	0.3%
Operating Income (Loss)	(198,832,419)	(226,692,476)	(208,878,178)	155,591,804	160,428,868	4,837,063	3.1%
Non-operating revenues (expenses)							
State appropriations	19,249,912	22,354,760	15,718,026	-	-	-	-
Gifts	83,290,951	75,850,407	77,032,122	21,280,125	21,279,861	(264)	0.0%
Investment income	18,699,122	27,599,526	5,160,000	5,043,201	5,197,896	154,695	3.1%
Unrealized gain (loss) on investments	23,784,903	(17,663,072)	53,224,861	14,905,899	16,775,984	1,870,085	12.5%
Realized gain (loss) on investments	10,000,000	53,551,722	16,050,000	-	-	-	-
Interest expense on capital debt	(65,701,766)	(51,076,428)	(52,420,212)	(12,475,781)	(12,489,728)	(13,947)	-
Federal nonoperating grants and contracts	44,004,122	49,437,515	51,498,341	24,175,232	25,029,432	854,200	3.5%
State support for PERA pension	9,652,649	794,660	2,016,536	-	-	-	-
Other nonoperating revenues (expenses)	17,433,899	43,767,855	24,726,195	5,671,000	5,737,515	66,515	1.2%
Net nonoperating revenues	160,413,792	204,616,946	193,005,871	58,599,676	61,530,960	2,931,284	5.0%
Income (Loss) Before other revenues	(38,418,627)	(22,075,530)	(15,872,308)	214,191,480	221,959,827	7,768,347	3.6%
Other revenues (expenses)							
Student facility fees	14,259,975	14,591,998	14,909,677	7,629,044	7,630,011	967	-
State capital contributions	23,321,607	18,623,411	65,725,353	4,061,000	4,064,110	3,110	-
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Reserve transfers within the CSU System	-	-	-	-	-	-	-
System transfers for scoop and toss bond payments	-	-	-	-	-	-	-
Additions to permanent endowments	1,020,895	925,057	1,094,741	-	-	-	-
Total other revenues	80,207,681	65,724,887	103,471,745	15,476,124	16,102,433	626,309	4.0%
Increase (decrease) in net position	\$ 41,789,054	43,649,357	87,599,437	229,667,604	238,062,261	8,394,657	3.7%
Impact of GASB 68/75 on operating expenses	(77,702,534)	40,721,456					
	120,473,182.62	(73,557,192.42)					

Colorado State University							
Excluding Pension/OPEB Adjustment							
Statement of Revenues, Expenses and Changes in Net Position							
Three Year Trend							
	FY 2023 Actual	FY 2024 Actual	FY 2025 Original Budget	FY 2025 YTD Budget Q1	FY 2025 Q1	\$ Variance	% Variance
Operating revenues							
Student tuition and fees	\$ 500,283,607	531,449,837	545,449,233	283,225,720	284,139,534	913,814	0.3%
State fee for service revenue	134,927,513	149,147,909	159,842,160	39,960,540	39,960,540	-	-
Grants and contracts	423,142,307	479,298,628	513,461,959	118,693,003	120,744,450	2,051,447	1.7%
Sales and services of educational activities	51,812,411	58,504,313	62,415,574	15,517,885	15,664,653	146,768	0.9%
Auxiliary enterprises	208,474,263	216,369,071	227,579,895	84,419,925	84,844,810	424,885	0.5%
Other operating revenue	7,420,462	7,338,221	7,567,288	1,878,497	1,900,355	21,858	1.2%
Total operating revenues	1,326,060,563	1,442,107,979	1,516,316,109	543,695,570	547,254,341	3,558,772	0.7%
Operating expenses							
Instruction	360,913,320	399,278,955	411,031,031	82,900,025	82,712,485	187,540	0.2%
Research	262,059,149	294,126,138	308,208,378	70,887,074	70,496,253	390,821	0.6%
Public service	185,195,833	210,806,688	225,275,573	47,497,545	46,795,946	701,600	1.5%
Academic support	125,782,136	125,632,413	129,320,963	35,964,160	36,199,787	(235,627)	-0.7%
Student services	38,892,162	41,558,080	42,184,870	9,427,900	9,480,257	(52,357)	-0.6%
Institutional support	76,332,390	82,384,691	84,118,950	22,850,631	22,712,261	138,370	0.6%
Operation and maintenance of plant	112,015,137	113,204,968	116,234,811	26,599,125	26,323,517	275,608	1.0%
Scholarships and fellowships	29,283,225	39,400,841	43,266,762	15,111,977	14,870,622	241,355	1.6%
Auxiliary enterprises	170,502,203	193,631,659	198,229,377	46,273,720	46,149,086	124,634	0.3%
Depreciation	115,288,448	120,461,455	125,736,046	29,979,653	30,433,055	(453,402)	-1.5%
Total operating expenses	1,476,264,002	1,620,485,889	1,683,606,762	387,491,810	386,173,267	1,318,543	0.3%
Operating Income (Loss)	(150,203,439)	(178,377,910)	(167,290,653)	156,203,760	161,081,074	4,877,314	3.1%
Non-operating revenues (expenses)							
State appropriations	16,449,912	18,987,357	11,918,026	-	-	-	-
Gifts	72,698,083	70,366,162	71,532,122	21,265,000	21,264,830	(170)	0
Investment income	12,984,928	21,353,576	4,000,000	4,814,000	4,814,075	75	(0)
Unrealized gain (loss) on investments	10,352,578	(9,688,646)	52,000,000	14,828,000	14,828,084	84	(0)
Realized gain (loss) on investments	7,605,000	34,841,207	16,000,000	-	-	-	-
Interest expense on capital debt	(61,087,540)	(46,703,323)	(48,059,212)	(11,465,000)	(11,464,552)	448	0
Federal nonoperating grants and contracts	27,293,262	29,777,807	30,209,352	17,710,000	17,709,656	(344)	0
State support for PERA pension	8,818,898	728,399	1,961,536	-	-	-	-
Other nonoperating revenues (expenses)	17,186,655	42,105,006	23,216,195	4,251,000	4,250,952	(48)	0
Net nonoperating revenues	112,301,776	161,767,546	162,778,020	51,403,000	51,403,045	45	0.00
Income (Loss) Before other revenues	(37,901,663)	(16,610,365)	(4,512,633)	207,606,760	212,484,119	4,877,359	2.3%
Other revenues (expenses)							
Student facility fees	13,313,689	13,521,023	13,809,677	6,990,000	6,990,348	348	0
State capital contributions	19,788,873	3,858,026	50,725,353	3,091,000	3,090,726	(274)	(0)
Capital grants	13,307,658	22,711,123	13,458,475	3,542,000	3,542,039	39	0
Capital gifts	12,437,167	6,353,946	6,598,026	183,000	182,900	(100)	(0)
Payments (to)/from governing boards or other institutions	26,051,490	6,702,944	2,516,772	589,000	588,943	(57)	(0)
Reserve transfers within the CSU System	11,523,859	4,997,817	7,595,847	-	-	-	-
System transfers for scoop and toss bond payments	(66,992,369)	214,149,480	-	-	-	-	-
Additions to permanent endowments	1,020,895	925,057	1,094,741	-	-	-	-
Total other revenues	30,451,263	273,219,416	95,798,890	14,395,000	14,394,956	(44)	(0.00)
Special items							
Special item	-	-	-	-	-	-	0.0%
Special item	-	-	-	-	-	-	0.0%
Total special items	-	-	-	-	-	-	0.0%
Extraordinary items							
Extraordinary item	-	-	-	-	-	-	0.0%
Total extraordinary items	-	-	-	-	-	-	0.0%
Increase (decrease) in net position	\$ (7,450,401)	256,609,052	91,286,258	222,001,760	226,879,075	4,877,316	2.2%
Impact of GASB 68/75 on operating expenses	(77,931,927)	42,541,256					

Colorado State University Pueblo							
Excluding Pension/OPEB Adjustment							
Statement of Revenues, Expenses and Changes in Net Position							
Three Year Trend							
	FY 2023 Actual	FY 2024 Actual	FY 2025 Original Budget	FY 2025 YTD Budget Q1	FY 2025 Q1	\$ Variance	% Variance
Operating revenues							
Student tuition and fees	\$ 22,241,495	22,933,224	23,000,000	13,711,040	13,715,439	4,399	0.0%
State fee for service revenue	18,863,283	20,689,221	20,720,000	5,610,000	5,651,546	41,546	0.7%
Grants and contracts	15,391,736	16,597,639	16,590,000	4,847,333	4,863,572	16,239	0.3%
Sales and services of educational activities	207,272	202,736	210,000	51,000	51,402	402	0.8%
Auxiliary enterprises	10,022,569	9,867,933	10,000,000	3,738,807	3,781,798	42,991	1.1%
Other operating revenue	70,003	303,771	300,000	-	-	-	
Total operating revenues	66,796,358	70,594,525	70,820,000	27,958,180	28,063,757	105,577	0.4%
Operating expenses							
Instruction	25,126,141	28,409,050	28,000,000	4,948,000	4,949,275	(1,275)	0.0%
Research	5,189,951	4,480,858	4,470,000	837,000	839,140	(2,140)	-0.3%
Public service	2,082,782	2,948,849	3,000,000	950,000	947,428	2,572	0.3%
Academic support	8,412,055	8,898,786	8,900,000	2,500,000	2,503,541	(3,541)	-0.1%
Student services	6,321,491	5,408,576	5,500,000	1,500,000	1,512,565	(12,565)	-0.8%
Institutional support	11,014,116	8,888,130	8,900,000	1,690,000	1,697,989	(7,989)	-0.5%
Operation and maintenance of plant	10,400,139	11,531,525	11,700,000	3,359,519	3,362,658	(3,139)	-0.1%
Scholarships and fellowships	3,863,410	3,993,901	4,000,000	2,158,084	2,156,146	1,938	0.1%
Auxiliary enterprises	16,931,380	18,017,160	18,220,000	3,348,807	3,348,250	557	0.0%
Depreciation	11,415,259	11,017,030	11,200,000	2,700,000	2,710,165	(10,165)	-0.4%
Total operating expenses	100,756,726	103,593,865	103,890,000	23,991,410	24,027,157	(35,747)	0.1%
Operating Income (Loss)	(33,960,368)	(32,999,340)	(33,070,000)	3,966,770	4,036,600	69,830	1.8%
Non-operating revenues (expenses)							
State appropriations	2,800,000	3,367,403	3,800,000	-	-	-	
Gifts	5,418,368	5,478,016	5,500,000	15,125	15,031	(94)	-0.6%
Investment income	595,144	766,666	760,000	97,500	97,541	41	0.0%
Unrealized gain (loss) on investments	(432,816)	440,098	441,000	-	-	-	
Realized gain (loss) on investments	-	-	-	-	-	-	
Interest expense on capital debt	(4,527,617)	(4,302,673)	(4,320,000)	(1,000,000)	(1,003,586)	(3,586)	0.4%
Federal nonoperating grants and contracts	8,099,355	8,119,863	8,120,000	3,500,000	3,502,260	2,260	0.1%
State support for PERA pension	672,243	54,579	55,000	-	-	-	
Other nonoperating revenues (expenses)	224,131	1,502,496	1,510,000	1,420,000	1,441,599	21,599	1.5%
Net nonoperating revenues	12,848,809	15,426,447	15,866,000	4,032,625	4,052,845	20,220	0.5%
Income (Loss) Before other revenues	(21,111,558)	(17,572,893)	(17,204,000)	7,999,395	8,089,445	90,050	1.1%
Other revenues (expenses)							
Student facility fees	946,286	1,070,975	1,100,000	639,044	639,663	619	0.1%
State capital contributions	3,532,734	14,765,385	15,000,000	970,000	973,384	3,384	0.3%
Capital grants	346,661	1,245,455	1,250,000	2,667	2,667	-	0.0%
Capital gifts	7,817	41,229	45,000	-	-	-	
Payments (to)/from governing boards or other institutions	(688,342)	(4,602,063)	1,496,053	375,000	374,013	(987)	-0.3%
Reserve transfers within the CSU System	12,256,576	5,479,241	2,619,153	-	-	-	
System transfers for scoop and toss bond payments	(6,830,617)	17,456,160	-	-	-	-	
Additions to permanent endowments	-	-	-	-	-	-	
Total other revenues	9,571,114	35,456,383	21,510,206	1,986,711	1,989,727	3,016	0.00
Increase (decrease) in net position	\$ (11,540,444)	17,883,490	4,306,206	9,986,106	10,079,172	93,066	0.9%
Impact of GASB 68/75 on operating expenses	(32,897)	(1,281,873)					

Colorado State University - Global Campus

Excluding Pension/OPEB Adjustment

**Statement of Revenues, Expenses and Changes in Net Position
Three Year Trend**

	FY 2023 Actual	FY 2024 Actual	FY 2025 Original Budget	FY 2025 YTD Budget Q1	FY 2025 Q1	\$ Variance	% Variance
Operating revenues							
Student tuition and fees	\$ 66,725,068	73,351,443	83,136,526	18,837,849	19,123,881	286,032	1.5%
State fee for service revenue	-	-	-	-	-	-	-
Grants and contracts	-	299,597	287,313	71,828	77,330	5,502	7.7%
Sales and services of educational activities	-	-	-	-	-	-	-
Auxiliary enterprises	-	-	-	-	-	-	-
Other operating revenue	9,703,766	10,122,854	10,015,970	377,731	173,860	(203,871)	-54.0%
Total operating revenues	76,428,833	83,773,894	93,439,809	19,287,408	19,375,071	87,663	0.5%
Operating expenses							
Instruction	20,412,217	21,860,994	22,533,250	4,256,315	4,172,553	83,762	2.0%
Research	-	-	-	-	-	-	-
Public service	-	-	-	-	-	-	-
Academic support	7,342,469	6,101,082	7,797,936	1,918,717	1,525,759	392,958	20.5%
Student services	30,982,167	35,639,566	44,621,982	11,279,888	10,786,881	493,007	4.4%
Institutional support	7,897,409	6,599,154	7,023,458	1,743,052	1,597,922	145,130	8.3%
Operation and maintenance of plant	-	24,389	26,832	6,708	-	6,708	100.0%
Scholarships and fellowships	8,611,505	11,839,442	13,456,302	3,037,060	3,894,846	(857,786)	-28.2%
Auxiliary enterprises	-	-	-	-	-	-	-
Depreciation	906,609	1,020,310	114,000	28,500	30,552	(2,052)	-7.2%
Total operating expenses	76,152,376	83,084,938	95,573,760	22,270,240	22,008,513	261,727	-1.2%
Operating Income (Loss)	276,457	688,957	(2,133,951)	(2,982,832)	(2,633,442)	349,390	-11.7%
Non-operating revenues (expenses)							
State appropriations	-	-	-	-	-	-	-
Gifts	-	-	-	-	-	-	-
Investment income	(724,975)	960,638	-	-	154,579	154,579	-
Unrealized gain (loss) on investments	4,304,058	(759,007)	-	-	1,870,001	1,870,001	-
Realized gain (loss) on investments	1,382,000	5,159,559	-	-	-	-	-
Interest expense on capital debt	(33,944)	(24,056)	-	-	(10,809)	(10,809)	-
Federal nonoperating grants and contracts	8,611,505	11,539,845	13,168,989	2,965,232	3,817,516	852,284	28.7%
State support for PERA pension	47,168	2,899	-	-	-	-	-
Other nonoperating revenues (expenses)	12,802	158,769	-	-	43,510	43,510	-
Net nonoperating revenues	13,598,613	17,038,646	13,168,989	2,965,232	5,874,797	2,909,565	98.1%
Income (Loss) Before other revenues	13,875,071	17,727,603	11,035,038	(17,600)	3,241,355	3,258,955	-18516.8%
Other revenues (expenses)							
Student facility fees	-	-	-	-	-	-	-
State capital contributions	-	-	-	-	-	-	-
Capital grants	-	-	-	-	-	-	-
Capital gifts	-	-	-	-	-	-	-
Payments (to)/from governing boards or other institutions	(1,211,346)	(823,578)	(981,629)	(245,406)	(248,634)	(3,228)	1.3%
Reserve transfers within the CSU System	(12,500,000)	(12,500,000)	(10,400,000)	-	-	-	-
System transfers for scoop and toss bond payments	-	-	-	-	-	-	-
Additions to permanent endowments	-	-	-	-	-	-	-
Total other revenues	(13,711,346)	(13,323,578)	(11,381,629)	(245,406)	(248,634)	(3,228)	1.3%
Increase (decrease) in net position	\$ 163,725	4,404,025	(346,591)	(263,006)	2,992,721	3,255,727	-1237.9%
Impact of GASB 68/75 on operating expenses	(312,151)	(516,184)					

Colorado State University - Board of Governors							
Excluding Pension/OPEB Adjustment							
Statement of Revenues, Expenses and Changes in Net Position							
Three Year Trend							
	FY 2023 Actual	FY 2024 Actual	FY 2025 Original Budget	FY 2025 YTD Budget Q1	FY 2025 Q1	\$ Variance	% Variance
Operating revenues							
Student tuition and fees	\$ -	-	-	-	-	-	
State fee for service revenue	-	-	8,481,920	2,120,480	2,120,480	0	0
Grants and contracts	-	-	-	-	-	-	
Sales and services of educational activities	-	-	-	-	-	-	
Auxiliary enterprises	-	-	-	-	-	-	
Other operating revenue	366,741	228,209	250,000	62,500	-	(62,500)	-100.0%
Total operating revenues	366,741	228,209	8,731,920.00	2,182,980.00	2,120,480	(62,500)	-2.9%
Operating expenses							
Instruction	-	-	-	-	-	-	
Research	-	-	-	-	-	-	
Public service	150,215	242,428	408,138	102,035	56,876	45,158	44.3%
Academic support	-	-	-	-	-	-	
Student services	-	-	-	-	-	-	
Institutional support	14,664,421	15,515,326	14,275,930	3,568,982	4,011,112	(442,129)	-12.4%
Operation and maintenance of plant	-	-	-	-	-	-	
Scholarships and fellowships	-	-	-	-	-	-	
Auxiliary enterprises	-	-	-	-	-	-	
Depreciation	497,174	474,639	431,426	107,857	107,857	-	0.0%
Total operating expenses	15,311,810	16,232,393	15,115,494	3,778,874	4,175,844	(396,971)	10.5%
Operating Income (Loss)	(14,945,069)	(16,004,183)	(6,383,574)	(1,595,894)	(2,055,364)	(459,471)	28.8%
Non-operating revenues (expenses)							
State appropriations	-	-	-	-	-	-	
Gifts	5,174,500	6,229	-	-	-	-	
Investment income	5,844,026	4,518,647	400,000	131,701	131,701	-	0.0%
Unrealized gain (loss) on investments	9,561,083	(7,655,517)	783,861	77,899	77,899	-	0.0%
Realized gain (loss) on investments	1,013,000	13,550,957	50,000	-	-	-	
Interest expense on capital debt	(52,666)	(46,376)	(41,000)	(10,781)	(10,781)	-	0.0%
Federal nonoperating grants and contracts	-	-	-	-	-	-	
State support for PERA pension	114,339	8,783	-	-	-	-	
Other nonoperating revenues (expenses)	10,311	1,584	-	-	1,454	1,454	
Net nonoperating revenues	21,664,593	10,384,307	1,192,861	198,819	200,273	1,454	0.7%
Income (Loss) Before other revenues	6,719,524	(5,619,877)	(5,190,713)	(1,397,075)	(1,855,092)	(458,017)	32.8%
Other revenues (expenses)							
Student facility fees	-	-	-	-	-	-	
State capital contributions	-	-	-	-	-	-	
Capital grants	-	-	-	-	-	-	
Capital gifts	-	-	-	-	-	-	
Payments (to)/from governing boards or other institutions	(8,645,901)	(44,636)	(2,640,723)	(660,181)	(33,616)	626,565	-94.9%
Reserve transfers within the CSU System	(11,280,435)	2,022,942	185,000	-	-	-	
System transfers for scoop and toss bond payments	73,822,986	(231,605,640)	-	-	-	-	
Additions to permanent endowments	-	-	-	-	-	-	
Total other revenues	53,896,650	(229,627,334)	(2,455,723)	(660,181)	(33,616)	626,565	-94.9%
Increase (decrease) in net position	\$ 60,616,174	(235,247,211)	(7,646,436)	(2,057,256)	(1,888,707)	168,548	-8.2%
Impact of GASB 68/75 on operating expenses	574,441	(21,743)					

Campus Budget Scenarios

CSU, CSU-Pueblo, CSU Global Campus



FY26 Incremental E&G Budget - V.2.0
Colorado State University - Fort Collins
 Wednesday, November 20, 2024

Scenario 1	Scenario 2	Scenario 3
Rate = 3% RUG	Rate = 5% RUG	Rate = 5% RUG
State = 0%	State = 2%	State = 7.5%
Salary Inc. = 3%	Salary Inc. = 3%	Salary Inc. = 3%

1 New Resources			
2 Tuition			
3 Enrollment			
4 Increase/Decrease in FTE			
5 Undergraduate	\$ 8,208,000	\$ 8,208,000	\$ 8,208,000
6 Graduate	900,000	900,000	900,000
7 Undergraduate Rate Increase			
8 Resident - 3%, 5%	4,606,000	7,676,000	7,676,000
9 Non-Resident - 4%	7,670,000	8,356,000	8,356,000
10 Graduate Rate Increase			
11 Resident - 3%	507,000	507,000	507,000
12 Non-Resident - 3%	807,000	807,000	807,000
13 Professional Veterinary Medicine Rate Increase - 2%	608,000	608,000	608,000
14 Differential Tuition	1,392,000	1,638,000	1,638,000
15 Total Tuition	\$ 24,698,000	\$ 28,700,000	\$ 28,700,000
16 State Funding Impact - FFS	(2,500,000)	(305,000)	5,730,000
17 State Funding Impact - SEP	-	1,954,000	7,326,000
18 Facilities and Administrative Overhead	1,530,000	1,530,000	1,530,000
19 Other	(1,000,000)	(1,000,000)	(1,000,000)
20 Total New Resources	\$ 22,728,000	\$ 30,879,000	\$ 42,286,000
21			
22 Financial Aid	8,035,000	8,694,000	8,694,000
23 Net New Resources	\$ 14,693,000	\$ 22,185,000	\$ 33,592,000
24 New Expenses			
25 Multi-Year Central Investments in Strategic Initiatives	\$ 12,760,000	\$ 12,760,000	\$ 12,760,000
26 Faculty/Staff Compensation	17,700,000	17,700,000	17,700,000
Average Merit Raises - Faculty/AP/GA's	14,465,000	14,465,000	14,465,000
Average SC ATB + Step Increases	1,835,000	1,835,000	1,835,000
Promotion and Tenure Track (TT) + COVID Retro	1,000,000	1,000,000	1,000,000
Promotion - Contract Cont. Adjunct Faculty (CCAF)	400,000	400,000	400,000
Market Competitiveness	-	-	-
27 Academic Incentive Funding	1,792,000	2,039,000	2,039,000
28 Mandatory Costs	6,523,000	6,523,000	6,523,000
29 Quality Enhancements	3,387,000	3,387,000	3,387,000
30 Budget Reallocation	-	-	-
31			
32 Total New Expenses	\$ 42,162,000	\$ 42,409,000	\$ 42,409,000
33			
34 Net New Incremental Budget Resources	\$ (27,469,000)	\$ (20,224,000)	\$ (8,817,000)
35 Total Base Budget Overage (Shortfall)	\$ (27,469,000)	\$ (20,224,000)	\$ (8,817,000)

1% RUG Increase = student share \$106/yr.
 1% Increase NRUG = student share \$322.97/yr.

1% RUG Increase = \$1.54M
 1% NRUG Increase = \$1.66M
 1% Salary Increase = \$5.4M
 (\$4.6M Fac/AP; \$612K SC; \$200K GA)

Base Assumptions

Resident Undergraduate 3%, \$212/yr.
 Non-Resident Undergraduate 4%; \$1,291.90/yr.
 Resident Graduate 3%; \$345/yr. and Resident Professional Veterinary Medicine 2%; \$773/yr.
 Non-Resident Graduate 3%; \$845/yr. and Non-Resident Professional Veterinary Medicine 2%; \$1,875/yr.
 Differential Tuition - UG ~ 3% (est. round to whole number)
 Salary Increases Faculty/AP - Merit -3%
 Salary Increases SC - 3%
 Salary Increases Grads - 3%
 Reductions - TBD
 Preliminary Mandatory Student Fees - TBD

CSU-Fort Collins Revised Funding Shortfall (Budget)

	Original Budget FY22	Original Budget FY23	Original Budget FY24	Original Budget FY25	3% Tuition FY26 - Incremental
Resources:					
1 Student tuition and fees (Less COF)					
2 Enrollment Growth (UG)	\$ -	\$ -	\$ -	\$ -	\$ 9,108,000
3 Tuition Rate	-	-	-	-	15,590,000
4	\$ 426,084,644	\$ 447,324,533	\$ 472,193,196	\$ 489,539,556	\$ 24,698,000
5 State fee for service revenue (with COF)					
6 State Funding	\$ 160,802,000	\$ 178,077,467	\$ 197,015,495	\$ 207,745,407	\$ (2,500,000)
7 CARES (1X)	-	-	-	-	-
8	\$ 160,802,000	\$ 178,077,467	\$ 197,015,495	\$ 207,745,407	\$ (2,500,000)
9 Grants and contracts					
10 Direct	\$ 359,172,000	\$ 384,187,730	\$ 420,512,575	\$ 445,202,495	\$ -
11 Indirect (F&A)	55,000,000	59,000,000	65,000,000	71,000,000	1,530,000
12	\$ 414,172,000	\$ 443,187,730	\$ 485,512,575	\$ 516,202,495	\$ 1,530,000
13 Sales and services of educational activities					
14 PVM, AES, CES - Cash Operations	\$ 54,682,000	\$ 60,999,257	\$ 62,066,793	\$ 65,477,726	\$ -
15					
16 Auxiliary enterprises					
17 Housing and Dining Services	\$ 83,175,000	\$ 90,940,200	\$ 105,757,000	\$ 111,216,000	\$ -
18 Lory Student Center	27,026,000	28,672,800	30,337,300	31,459,500	-
19 Athletics	46,507,000	48,004,883	48,058,633	56,060,739	-
20 Other (CSUHN, Parking, Campus Rec, STUORG)	60,751,000	73,580,118	68,402,351	70,545,450	-
21	\$ 217,459,000	\$ 241,198,001	\$ 252,555,284	\$ 269,281,689	\$ -
22 Other operating revenue					
23 Seedling Tree, GENOPS, Continuing Ed	\$ 72,430,000	\$ 62,622,300	\$ 65,775,258	\$ 85,084,441	\$ (1,000,000)
24 Total Resources	\$ 1,345,630,000	\$ 1,433,409,000	\$ 1,535,118,601	\$ 1,633,331,314	\$ 22,728,000
25 Expenses:					
26 Total Expenses (includes Financial Aid)	\$ 1,360,532,000	\$ 1,439,279,824	\$ 1,541,912,601	\$ 1,642,756,814	\$ 50,197,000
27 COVID Expenses (Screening, testing, contract tracing, quarantine, revenue losses)	-	-	-	-	-
28 Permanent Base Reductions/Salary Reinvestment	(1,998,000)	-	(4,083,000)	(9,425,500)	-
29 System Office Reallocation	-	-	-	-	-
30 Total Expenses	\$ 1,358,534,000	\$ 1,439,279,824	\$ 1,537,829,601	\$ 1,633,331,314	\$ 50,197,000
31					
32 Net General Fund Impact	\$ (12,904,000)	\$ (5,870,824)	\$ (2,711,000)	\$ -	\$ (27,469,000)
33					
34 Less: Structural Budget Deficit	\$ -	\$ -	\$ -	\$ -	\$ -
35 Less: One-Time FY21 Resources	-	-	-	-	-
36 Planned Board Reserve Draw	-	-	-	-	-
37 Planned Scoop & Toss Draw	-	-	-	-	-
38 HEERF II	-	-	-	-	-
39 HEERF III	-	-	-	-	-
40	\$ -	\$ -	\$ -	\$ -	\$ -
41					
42 Net Shortfall	\$ (12,904,000)	\$ (5,870,824)	\$ (2,711,000)	\$ -	\$ (27,469,000)

FY 2026 Incremental E&G Budget - V.8
Colorado State University Pueblo
Board of Governors - DEC 2024

November 26, 2024

	Scenario A Tuition:3%; State:0%; Salary inc: 3%	Scenario B Tuition:5%; State:2%; Salary inc: 3%	Scenario C Tuition:5%; State:7.5%; Salary inc: 3%
1 New Resources			
2 Tuition			
3 Undergraduate Rate Increase:			
4 Undergraduate Resident Tuition	\$ 514,000	\$ 856,000	\$ 856,000
5 Non-Resident (includes TWOLF & WUE rate @150% of UGRES)	28,000	315,000	315,000
6 Undergraduate Differential Tuition	190,000	46,700	46,700
7 Graduate Rate Increase:			
8 Graduate Resident Tuition	45,000	75,000	75,000
9 Graduate Non-Resident	7,000	12,000	12,000
10 Graduate Differential Tuition	2,500	4,200	4,200
11 Projected Enrollment Change (Increase 1%)	220,000	220,000	220,000
12 Total Tuition	<u>\$ 1,007,000</u>	<u>\$ 1,529,000</u>	<u>\$ 1,529,000</u>
13 State Funding Impact	(118,000)	456,000	2,033,000
14 Growth in Base Revenues	-	-	-
15 ES Fund Transfer	-	-	-
16 Total New Resources	\$ 889,000	\$ 1,985,000	\$ 3,562,000
17 Financial Aid (decrease to total revenue)	252,000	383,000	383,000
18 Net New Resources	\$ 637,000	\$ 1,602,000	\$ 3,179,000
19 New Expenses			
20 Compensation			
21 Faculty (+3% + Equity + \$450K)	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000
22 Admin Pro (+3%)	460,000	460,000	460,000
23 State Classified Compensation (+3%)	210,000	210,000	210,000
24 Total Compensation	<u>\$ 1,760,000</u>	<u>\$ 1,760,000</u>	<u>\$ 1,760,000</u>
25 Mandatory Costs	1,380,000	1,380,000	1,380,000
26 Reduction of Base Expenses	-	-	-
27 Total New Expenses	\$ 3,140,000	\$ 3,140,000	\$ 3,140,000
28 Net New Incremental Budget Resources	\$ (2,500,000)	\$ (1,530,000)	\$ 30,000
29 Structural Deficit	\$ (1,100,000)	\$ (1,100,000)	\$ (1,100,000)
30 Total Base Budget Overage (Shortfall)	\$ (3,600,000)	\$ (2,630,000)	\$ (1,070,000)

1% RUG Increase = student share increase of \$88.5/year
1% NRUG Increase = increase of \$191.25/year
1% Salary Increase = \$420K(\$200K Fac; AP \$150K; SC \$70K)

1% RUG Increase = \$170K
1% NRUG Increase = \$63K

Base Assumptions

Tuition Increase: Depends on Scenario
Spring Melt = 11%
Line 7 - Enrollment Change of 1% - (change of 1% results in a \$220K change in revenue)
Salary Increase Faculty / Administrative Professionals (3%)
Salary Increase State Classified Staff (3%)
Line 19 - Mandatory Costs include: utilities, maintenance costs, library subscriptions, sheriff's contract, payments to risk management (liability and property insurance).

	Original FY22	Adjusted FY22	Original FY23	Adjusted FY23	Original FY24	Adjusted FY24	Original FY25	Projected Results FY25	Scenario A	Scenario B	Scenario C	
									UGRes Tuition:3%; State:0%; Salary inc: 3% ALL	UGRes Tuition:5%; State:2%; Salary inc: 3% ALL	UGRes Tuition:5%; State:7.5%; Salary inc: 3% ALL	
										FY26 ESTIMATE		
Resources:												
1 Student Tuition and Fees (less COF) ¹												
2 Enrollment Change (UG & GR)												
3 Tuition Rate										\$ 1,007,000	\$ 1,529,000	\$ 1,529,000
4	\$ 41,559,927	\$ 38,850,783	\$ 38,932,783	\$ 38,932,783	\$ 39,194,783	\$ 39,194,783	\$ 39,386,583	\$ 39,396,583	\$ 40,403,583	\$ 40,925,583	\$ 40,925,583	
5 State Fee for Service Revenue (with COF)												
6 State Funding	\$ 22,541,141	\$ 22,541,141	\$ 24,283,024	\$ 24,283,024	\$ 26,781,457	\$ 26,781,457	\$ 29,294,786	\$ 29,294,786	\$ 29,176,786	\$ 29,750,786	\$ 31,327,786	
7 CARES/HEERF (1X) ²												
8 FFS (1X) ²												
9	\$ 22,541,141	\$ 22,541,141	\$ 24,283,024	\$ 24,283,024	\$ 26,853,053	\$ 26,781,457	\$ 29,294,786	\$ 29,294,786	\$ 29,176,786	\$ 29,750,786	\$ 31,327,786	
10 Sales and Services of Educational Activities												
11 Fee Revenue (transcripts other processing fees)	\$ 550,000	\$ 550,000	\$ 550,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000	
12 Auxiliary Enterprises												
13 Housing and Dining Services	\$ 4,939,156	\$ 4,939,156	\$ 4,939,156	\$ 4,840,315	\$ 4,840,315	\$ 4,840,315	\$ 4,840,315	\$ 4,840,315	\$ 4,840,315	\$ 4,840,315	\$ 4,840,315	
14 Ochiato Student Center	\$ 148,000	\$ 148,000	\$ 148,000	\$ 3,314,000	\$ 3,314,000	\$ 3,314,000	\$ 3,314,000	\$ 3,314,000	\$ 3,314,000	\$ 3,314,000	\$ 3,314,000	
15 Athletics	\$ 7,301,990	\$ 7,301,990	\$ 7,301,990	\$ 11,103,177	\$ 11,103,177	\$ 11,103,177	\$ 11,103,177	\$ 11,103,177	\$ 11,103,177	\$ 11,103,177	\$ 11,103,177	
16 Other (Parking, Student Rec Center)	\$ 1,838,100	\$ 1,838,100	\$ 1,838,100	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	\$ 1,520,000	
17 Other Operating Revenue												
18 Board Support(Housing Debt Service)	\$ 2,790,856	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	\$ 3,200,000	
19 Extended Studies Transfer	\$ 1,500,000	\$ 1,500,000	\$ 3,300,000	\$ 3,300,000	\$ 4,410,000	\$ 4,410,000	\$ 5,350,000	\$ 5,350,000	\$ 5,350,000	\$ 5,350,000	\$ 5,350,000	
20 Permanent Increase of ES Transfer 1,300,000		\$ 1,300,000										
21 Total Resources	\$ 83,169,170	\$ 82,169,170	\$ 84,493,053	\$ 90,813,299	\$ 94,755,328	\$ 94,683,732	\$ 98,328,861	\$ 98,338,861	\$ 99,227,861	\$ 100,323,861	\$ 101,900,861	
Expenses												
22 Total Expenses (includes Financial Aid)	\$ 86,641,838	\$ 85,641,838	\$ 87,215,722	\$ 93,535,968	\$ 95,754,997	\$ 95,754,997	\$ 98,458,997	\$ 98,458,997	\$ 101,733,447	\$ 101,854,447	\$ 101,874,447	
23 System Office												
24 Permanent Base Reductions												
25	\$ 86,641,838	\$ 85,641,838	\$ 87,215,722	\$ 93,535,968	\$ 95,754,997	\$ 95,754,997	\$ 98,458,997	\$ 98,458,997	\$ 101,733,447	\$ 101,854,447	\$ 101,874,447	
26 Net Impact resources less expenses	\$ (3,473,000)	\$ (3,473,000)	\$ (2,723,000)	\$ (2,723,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (130,000)	\$ (130,000)	\$ (1,100,000)	\$ (1,100,000)	\$ (1,100,000)	
27 Structural Deficit										\$ (1,100,000)	\$ (1,100,000)	\$ (1,100,000)
28										\$ (3,600,000)	\$ (2,630,000)	\$ (1,070,000)
29 One-Time Resources												
30 Planned Board Reserve Deployment												
31 Planned Strategic Financing Resources												
32 HEERF II&III												
33 HEERF III	\$ 3,472,668	\$ 3,472,668										
34 EG Fund Balance												
35	\$ 3,472,668	\$ 3,472,668										
36 Total Net Gain/Shortfall	\$ -	\$ -	\$ (2,723,000)	\$ (2,723,000)	\$ (1,000,000)	\$ (1,000,000)	\$ (130,000)	\$ (130,000)	\$ (4,700,000)	\$ (3,730,000)	\$ (2,170,000)	



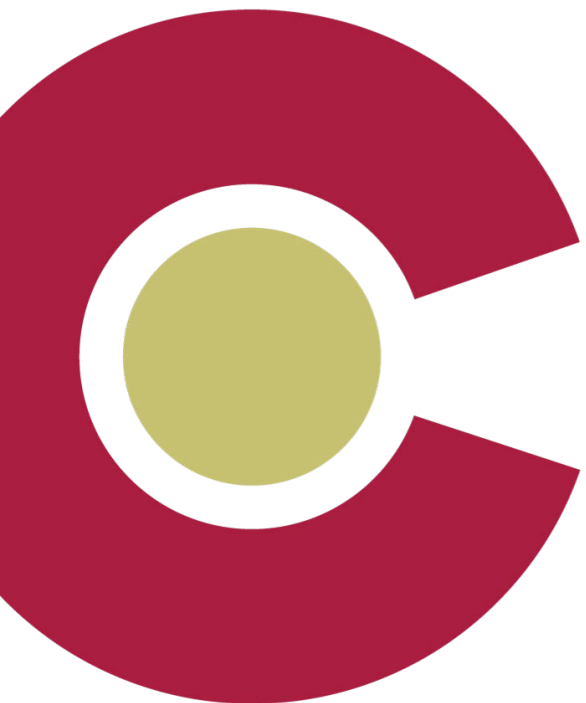
Colorado State University Global FY25 December BOG Meeting: Financial Update¹

	FY24			FY25				FY26	
	Budget Presented in Jun 2023	YE Actuals as of Jun 2024	Actuals % of Total	Budget Presented in May 2024	YTD Actuals through Oct 2024	Total Year Forecast as of Oct 2024 ^{2,3}	Forecast % of Total	Budget (Preliminary)	Budget % of Total
Operating Revenues									
Student Tuition and Fees, net	78,950,598	73,351,443	87.9%	83,136,526	26,506,597	82,220,245	93.4%	90,919,473	94.1%
SEU	16,669,100	9,442,220	11.3%	9,442,220	2,869,159	5,128,270	5.8%	5,128,270	5.3%
Other Operating Revenue	641,800	680,634	0.8%	573,750	246,967	670,585	0.8%	573,750	0.6%
Total Operating Revenues	96,261,498	83,474,297	100.0%	93,152,495	29,622,722	88,019,100	100.0%	96,621,493	100.0%
Operating Expenses									
Instruction	16,958,727	15,253,128	21.6%	16,126,423	5,571,856	16,263,121	21.2%	16,727,464	19.9%
SEU	11,180,200	6,407,227	9.1%	6,406,827	1,977,975	3,547,672	4.6%	3,547,672	4.2%
Academic Support	8,355,919	6,385,693	9.1%	7,797,935	1,969,804	7,130,224	9.3%	7,600,118	9.1%
Student Services ex. Marketing Lead Gen	15,743,655	13,604,907	19.3%	15,821,981	4,781,160	15,838,422	20.6%	16,853,042	20.1%
Marketing Lead Buy	24,985,000	21,752,620	30.9%	28,800,000	9,132,403	26,813,188	34.9%	31,800,000	37.9%
Institutional Support	7,014,776	6,551,685	9.3%	7,023,457	2,149,392	7,040,276	9.2%	7,295,866	8.7%
Operation and Maintenance of Plant	340,765	317,642	0.5%	26,832	0	17,888	0.0%	26,832	0.0%
Depreciation	300,000	206,411	0.3%	114,000	40,662	116,662	0.2%	114,000	0.1%
Total Operating Expenses	84,879,042	70,479,312	100.0%	82,117,455	25,623,252	76,767,452	100.0%	83,964,994	100.0%
Operating Income	11,382,456	12,994,986		11,035,041	3,999,470	11,251,648		12,656,499	
Operating Margin	11.8%	15.6%		11.8%	13.5%	12.8%		13.1%	
Operating Income Ex. Marketing Lead Gen	36,367,456	28,449,229		39,835,041		38,064,836		44,456,499	
Operating Margin	37.8%	37.2%		42.8%		43.2%		46.0%	
End of Year Enrollment	15,337	13,484		14,486		14,056		14,914	
Total New Enrollment	9,400	8,020		8,898		8,347		9,000	

1. Budgets, actuals, and forecasts exclude PELL, and COSI as these are considered non-operating revenues and expenses.

2. Forecast includes four months of actuals and eight months of forecast.

3. Operating Income forecast with 5% vacancy savings estimate for future months is \$12.4M (14.1% NOI.)



Treasury Update

Upcoming Bond Issuance and Refunding
September 2024 Operating Portfolio



Treasury Update

Upcoming Bond Issuance and Refunding



Upcoming Bond Issuance and Refunding

- Current RFP out to investment banks for the following:
 - Issue \$109M Floating Rate Note for 2015A Athletics Stadium Debt to match to the forward starting SWAP by March 1, 2025
 - Issue \$96M of new money bonds for HDS Allison and Durward projects
 - Defease up to \$60M of VHEC put bond debt using available cash from Clark and Future Technologies Buildings. Issue new money bonds at lower cost to replace cash for projects.



Treasury Update

September 2024 Operating Portfolio



Investment Operating Portfolio – September 2024

- Investment Objectives
 - Maintain sufficient liquidity for operations
 - Preserve principle consistent with liquidity constraints, recognizing market fluctuation will occur
 - Control cost of administrating portfolio
 - Diversify investments
 - Comply with requirements of the commercial paper program
- Tier 1
 - Daily Operating Funds: Maturities of one year or less with high credit quality
- Tier 2
 - Income Generation: Duration of 1-5 years with income mandate to earn \$15M per year from investment grade and high yield securities**
- Tier 3
 - Diversified Equity: Represents the portion of cash that is not expected to be used within the near term, long-term growth generation

Colorado State University System									
Operating Portfolio									
September 30, 2024									
	Market Value	Market Value	Market Value	Unrealized	Realized	Income	Returns		
	Sept 30, 2023	June 30, 2024	Sept 30, 2024	Gain/Loss Since	Gains (2)	Generation Since	Last	Last	
				Inception		Inception (3)	Quarter	Year	
Tier 1									
State Treasury Pool *	358,967,343	398,773,968	488,130,437				3.72%	3.73%	
Less scoop and toss cash ⁽¹⁾	(53,123,573)	-	-						
State Treasury Pool Actual	305,843,771	398,773,968	488,130,437						
Money Market Funds	63,944,060	66,545,755	66,409,845	6,409,845	1,000,000	N/A	1.33%	5.48%	
Treasuries					166,000	N/A			
3-mo T-Bill							1.37%	5.46%	
Tier 2									
Separately Managed - BBH	56,336,409	128,225,971	133,355,841	11,355,841	2,000,000	8,355,841	4.00%	10.76%	
Separately Managed - PGIM	90,401,964	128,530,985	134,845,140	13,559,145		9,845,140	4.98%	13.93%	
						18,200,981			
Tier 3									
Fidelity 500 Index	93,227,168	37,702,881	39,918,326	17,409,522	45,334,000	N/A	5.88%	36.34%	
S&P 500 Index							5.89%	36.35%	
Vanguard Extended Market Index	28,140,340	10,939,126	11,824,486	11,670,808		N/A	8.09%	28.57%	
Vanguard Spliced Ext Mkt Index							8.07%	28.25%	
Vanguard Total Intl Stock Index	80,403,666	31,788,819	34,340,927	18,789,405		N/A	8.03%	24.92%	
Vanguard Spliced Intl Index							8.39%	25.22%	
Total Operating Less State Treasury Pool	\$ 412,453,606	\$ 403,733,537	\$ 420,694,565	\$ 79,194,565	48,500,000		4.48%	17.09%	
Total Operating Portfolio	\$ 718,297,377	\$ 802,507,505	\$ 908,825,003	\$ 79,194,565	48,500,000	18,200,981			
Less Interest Earnings Distributed to Institutions (CSU and Global)				(21,398,150)					
Less Income Generation of \$15M annually from Tier II (~18.2M accumulated to date)				(18,200,981)					
Less BBH and PGIM unrealized gains used towards income generation mandate				(6,714,005)					
Total Undistributed Gain/Loss				\$ 32,881,430					
*Return represents "net credit rate" from State Treasury Pool									
⁽¹⁾ \$175M of scoop and toss cash invested in a Treasury Note in November 2022 - matured February 2024 and scoop and toss debt paid off March 2024									
⁽²⁾ \$1.5M paid Presidential Separation; \$21M paid Student Success and Rural Initiatives; \$1.5M paid in FY24 for HR System and \$23.5M invested in a Treasury Bill for HR System; \$1M invested in Treasury Bill for Chancellor's Discretionary Fund									
⁽³⁾ Income Generation Since Inception amount is INCLUDED in Unrealized Gain/Loss Since Inception amount - only separated out to track \$15M annually									



Investment Operating Portfolio – September 2024

- Operating Portfolio Performance less State Treasurer Pool (daily liquidity)
 - \$421M Market Value as of September 30, 2024
 - 17.09% return for last year (October 2023 – September 2024)
 - 4.48% return for last quarter (July – September 2024)
- The State Treasurer Pool distributed a “net credit rate” of 3.73% over the last year (October 2023 – September 2024)
- Tier 2 mandate updated for income generation – BBH fully funded in January 2024, PGIM fully funded in April 2024
 - Both portfolios on track to meet \$15M income generation for FY25
- The portfolio has grown by \$128M since inception, July 2018. Of the earnings:
 - \$21M liquidated in FY23 to fund the Rural Colorado and Student Success Initiatives
 - \$1.5M liquidated in FY23 to fund the presidential separation of Joyce McConnell
 - \$25M liquidated in FY24 to fund an HR System
 - \$1M liquidated in FY25 to fund Chancellor’s Discretionary Fund
 - \$79M is undistributed, of which approx. \$46M has been earmarked to fund:
 - \$21M for interest distributions to the institutions
 - \$18M accumulated Tier II income generation to date
 - \$7M invested in BBH/PGIM to reach \$250M for the income mandate threshold
- Investment Advisory Committee met in November 2024 – PGIM presented to reviewed income mandate and progress towards annual earnings. 2 committee members completed their 2nd term and were acknowledged for their service.



Approval of CSU Strata (CSURF) Capital Lease Annual Line of Credit Renewal



MATTERS FOR ACTION:

A Resolution, for the purpose of complying with I.R.S. Revenue Ruling 63-20, 1963-1 C.B. 24 (Tax Exempt Financing by Nonprofit Corporations), and approving the financing activities of the Colorado State University Research Foundation ("CSURF") d/b/a CSU STRATA on behalf of the Board of Governors of the Colorado State University System ("Board") for the purpose of acquiring equipment to be used by and for Colorado State University, Colorado State University-Pueblo and Colorado State University – Global Campus (the "Institutions").

RECOMMENDED ACTION:

MOVED, the Board hereby acknowledges the bank documents and the Board hereby approves CSU STRATA's execution and delivery of such documents and the issuance of the Note on behalf of the Board (provided, however, that the Board shall have no obligation to make any payment on the Note, which shall be solely the obligation of CSU STRATA, and the Board shall be obligated only to the extent provided under the Lease Agreements entered into by the Board).

EXPLANATION PRESENTED BY: Dr. Tony Frank, Chancellor, Colorado State University System

For several years Colorado State University Research Foundation (CSURF) d/b/a CSU STRATA has held a Line of Credit (with a tax-exempt interest rate) with First National Bank of Omaha (FNBO) (the "Bank"), for the purpose of providing a financing (lease/purchase) mechanism for the Board to acquire much needed equipment for use in departments and programs at Colorado State University, Colorado State University–Pueblo and Colorado State University-Global Campus. When requested by an Institution, CSU STRATA acquires equipment (valued at \$50,000 or less) and leases it to the Board for a term of not more than five years, subject to annual appropriation. The Board makes lease payments to CSU STRATA who in turn uses the funds to repay the bank. When the lease has been fully repaid, CSU STRATA retires the lease and conveys title of the equipment to the Board. CSU STRATA provides the Board quarterly reports of lease/financing activity under the program. Bank documents have been reviewed and approved as to form by the General Counsel of the Board.

Pursuant to Board policy and Colorado law, approval to continue the above described lease/purchase program under CSU STRATA's Line of Credit must be obtained from the Board annually. The total amount of the line of credit permitted to be outstanding at any one time is \$1,000,000 at an interest rate not to exceed 18% per annum and maturing on the anniversary of the date on which it is executed and delivered by CSU STRATA to the Bank (but no later than December 31, 2024). Amounts drawn under the Line of Credit and currently outstanding total \$157,752.38. Therefore, moneys currently available under the Line of Credit for calendar year 2025 are \$842,247.62. CSU STRATA will consult with the respective representatives of each Institution to discuss needs and potential allocation of this available amount.

Mr. Frederic H. Marienthal of Kutak Rock LLP will be providing the tax exempt opinion on the 2025 Line of Credit which is required in order to comply with the applicable federal tax requirements for an "on behalf of" financing in support of a tax exempt entity.

CSU STRATA may make draws on the Line of Credit and thereby incur obligations to make payments on the Note from time to time within the calendar year following the adoption of this Resolution by the Board, but only for purpose of acquiring scientific, research and administrative support equipment to be used by and for the Institutions (the "Equipment"). The Lease Agreements for such equipment shall be approved in writing by the applicable institutional President or authorized delegate (together, referred to herein as the "Representatives" or, individually, a "Representative").

Requests received by CSU STRATA for Equipment to be financed through the Line of Credit shall be submitted to the respective institutional Representative. Upon approval of any such request, the Representative shall enter into a lease agreement with CSU STRATA for such Equipment. The term of such Lease Agreement shall be the lesser of the useful life of the Equipment (as determined by the Representative) or five years. Upon execution of the Lease Agreement with CSU STRATA, CSU STRATA shall draw on the Line of Credit and acquire the Equipment. The Board shall make payments to CSU STRATA under the Lease Agreement at least quarterly. Such payments shall be made from legally available moneys of the Board (but not from moneys drawn under the Line of Credit) and shall include, in addition to the lease payment, an amount equal to the greater of \$800 or 4% of the amount so drawn as compensation for CSU STRATA's administrative expenses and services in connection with the Line of Credit.

The interest rate for 2025 transactions shall be determined as follows:

(a) The initial rate of interest for Lease Agreements to be entered into during calendar year 2025, which rate shall be effective for each such Lease Agreement from the date of delivery thereof through December 31, 2025, shall be 6.00% per annum as negotiated by CSU STRATA annually. During the month of December 2025 and in each subsequent year while any Lease Agreements are in effect, CSU STRATA shall estimate, based upon information furnished to it by the Bank, the Average Rate of interest plus .5% per annum (the .5% increment being added to provide for the possibility that interest on the Note will be higher than estimated).

(b) In the event that the rate of interest on the Note is increased as the result of a determination that such interest has lost its exclusion from gross income for federal income tax purposes under the Internal Revenue Code of 1986, as amended (the "Code"), or is treated as an item of tax preference for purposes of the federal alternative minimum tax imposed on individuals and corporations (except with respect to corporations, as such interest is required to be taken into account in determining "adjusted current earnings" for the purpose of computing the alternative minimum tax imposed on such corporations), the rate of interest on the Lease Agreements shall immediately be further increased to the average rate of interest expected to accrue on the Note for the remainder of such calendar year on such "taxable" basis, as estimated by CSU STRATA through negotiations with

the bank, plus any additional increment necessary to make up, over the course of the remaining calendar year or such longer period as CSU STRATA may agree to, any retroactive additional interest owed or paid by CSU STRATA to the Bank pursuant to the Note as a result of such determination.

(c) Notwithstanding any other provision hereof, the rate of interest on the Lease Agreement shall not exceed eighteen percent (18%) per annum. Notwithstanding any other provision thereof, all payment obligations of the Board under any Lease Agreement shall be subject to renewal and appropriation or availability of funds as provided in Sections 7 and 10 of the Lease Agreement.

The Board shall have the exclusive possession and use of Equipment financed through the Line of Credit, except to the extent that the Bank may enforce its security interest in the Equipment in the event of a default by CSU STRATA and subject to the Bank's right to inspect the Equipment at any reasonable time as provided in the Line of Credit Agreement (including any additions thereto).

If Equipment is damaged or destroyed during the Term of the Lease Agreement, the Board shall make the proceeds of any fire or other casualty insurance policies available to the Institution for repair or replacement of the equipment, subject to any claims of the Bank or CSU STRATA.

The Board acknowledges that one of the purposes of this Resolution is to establish that interest paid by CSU STRATA on the Note shall not be included in CSU STRATA's gross income under present federal income tax law thereby resulting in more favorable interest rates on the Note and more favorable payment terms to the Board. Accordingly, the Board hereby covenants for the benefit of the Bank, its successors and assigns, that it will not: (i) make any use of the proceeds of the Line of Credit or any other funds of CSU STRATA; (ii) make any use of the Equipment; or (iii) take, or omit to take, any action with respect to the Note, the proceeds of the Line of Credit, any other funds of CSU STRATA, or the equipment, if such use, action or omission would cause the interest on the Note to be included in gross income for federal income tax purposes or be treated as an item of tax preference for purposes of the federal alternative minimum tax. The Board further covenants, represents and warrants compliance with the procedures set forth in the Federal Tax Exemption Certificate hereby authorized to be signed by the Representative implementing the above covenants so as to maintain the above-described exclusions from gross income and alternative minimum tax and to avoid any applicable penalties under the Code. As required by law, the foregoing covenants shall remain in full force and effect notwithstanding the payment in full or defeasance of the Note.

Institutional Representatives are hereby authorized and directed to execute such documents and instruments and generally to take such actions as may be necessary or appropriate to make the transactions contemplated by this Resolution. After consultation with legal counsel, the Representatives may make modifications to the required documents deemed required or necessary, so long as such modifications are not inconsistent with this Resolution. In the event of any inconsistency between this

Resolution and any document or instrument hereby approved, the provisions of this Resolution shall be controlling.

If any section, paragraph, clause or provision of this Resolution shall, for any reason, be held to be invalid or unenforceable, the invalidity or unenforceability of such section, paragraph, clause or provision shall not affect any of the remaining provisions of this Resolution.

All bylaws, orders and resolutions, or parts thereof, inconsistent with this Resolution or with any of the documents hereby approved, are hereby repealed only to the extent of such inconsistency. This shall not be construed as reviving any bylaw, order or resolution, or part thereof, heretofore repealed.

This Resolution shall be in full force and effect immediately upon its passage and adoption.

Approved

Denied

Board Secretary

Date

Approval CSU Global Line of Credit



The Board of Governors of the
Colorado State University System
Meeting Date: December 5-6, 2024
Consent Item

MATTER FOR ACTION:

The Board of Governors of the Colorado State University System (the “Board”) approval of a line of credit for Colorado State University Global (“CSU Global”) to enhance its fiscal security and flexibility.

RECOMMENDED ACTION:

MOVED, that the Board hereby approves a line of credit for the benefit of CSU Global from a lender for a total amount not exceeding \$2 million, for a term of 364 days with renewal options, to be secured only by the revenues generated from CSU Global’s operations, and with any other terms commercially necessary and in accordance with Colorado law; and it is

FURTHER MOVED, that the President of CSU Global is authorized to approve the terms and conditions of the line of credit, in consultation with the Chancellor, CSU System CFO, and the Office of General Counsel.

EXPLANATION PRESENTED BY: Tony Frank, Chancellor of the Colorado State University System; Dr. Becky Takeda Tinker, President of CSU Global; and Patti Arroyo, Chief Business Officer, CSU Global.

CSU Global desires to open a line of credit with standard commercial terms and conditions for a total amount not exceeding \$2 million, for a term of 364 days with renewal options, to be secured only by the revenues generated from CSU Global’s operations, and with those other terms in accordance with Colorado law. This line of credit would enhance CSU Global’s fiscal security and flexibility by providing access to additional short-term cash if needed due to an unexpected enrollment decline.

Approved

Denied

Elizabeth Markey, Board Secretary

Date

Approval of Plan of Finance Colorado State Forest Service Nursery Renovations



Board of Governors of the Colorado State University System
Meeting Date: December 5-6, 2024
Action Item

MATTER FOR ACTION:

Approval of the Plan of Finance for the Colorado State Forest Service Nursery Renovations.

RECOMMENDED ACTION:

MOVED, that the Board of Governors approve the Plan of Finance for the Colorado State Forest Service Nursery Renovations.

FURTHER, that staff is authorized to submit any and all documents required by the Department of Higher Education, Governor's Office, and General Assembly.

EXPLANATION:

Presented by Brendan Hanlon, Vice President for University Operations & Chief Financial Officer

This project will renovate the existing Forest Service nursery facilities including greenhouses and shade houses to optimize operational efficiency and upgrade current equipment. The project was initially funded by the Colorado State Legislature in HB22-1323, in response to the severe 2020 and 2021 wildfire season. It received a second appropriation in HB23-1060 as well as two Federal Grants totaling \$5.32M (attached).

The total development cost of \$14.32M will be funded exclusively by State and Federal funding referenced in HB22-1323 and HB23-1060. Once approvals are in place the entire project is anticipated to take 18-24 months to complete.

Summary of Project Plan for the Colorado State Forest Service Nursery Renovations

Colorado has recently suffered devastating impacts to its tree population from uncharacteristic wildfires, insect outbreaks, drought, and deforestation. In 2020 and 2021, Colorado experienced two record-breaking wildfire years that resulted in four of the largest and most costly wildfires in the state's history:

- The Marshall Fire, which burned over 6,000 acres and 1,000 structures in a highly urbanized area and caused more than \$500 million in damages
- The Cameron Peak Fire, which burned around 208,913 acres
- The East Troublesome Fire, which burned around 193,812 acres
- The Pine Gulch Fire, which burned around 139,007 acres

Reforestation in the aftermath of wildfires is critical. The Colorado State Forest Service seedling tree nursery (located on the Foothills Campus) plays a critical role in providing seedling trees for landowners and land managers in Colorado for conservation and reforestation purposes. Due to its outdated infrastructure, limited staffing capabilities, and limited growing space, the forest service nursery has been unable to leverage its capacity and resources to meet the increasing demand for seedling trees for nonfederal lands in Colorado. The lack of funding to improve and modernize the forest service nursery has put the forest service nursery in a position of being unsustainable in the future and has significantly limited its ability to support post-wildfire recovery efforts at the scale now required.

This project will renovate the existing Forest Service nursery facilities, including greenhouses and shade houses, to optimize operational efficiency and upgrade current equipment. The project was initially funded by the Colorado State Legislature in HB22-1323, in response to the severe 2020 and 2021 wildfire season. It received a second appropriation in HB23-1060 as well as Federal Grants totaling \$5.32M.

The total development cost of \$14.32M will be funded exclusively by State and Federal funding referenced in HB22-1323 and HB23-1060. Once approvals are in place the entire project is anticipated to take 18-24 months to complete.

Approved

Denied

Board Secretary

Date